

City of Mount Vernon
Fire Station #1/Civic Campus Charrette for South Kincaid Subarea Plan
Minutes from September 20, 2017

City Planner Rebecca Lowell kicked off the meeting at 5:00 p.m. Attached is a sign-in sheet listing those present at this charrette.

Presentation from MAKERS on the Fire Station #1 Charrette:

Brandon Herman from MAKERS provided a power point presentation. This presentation is attached to these minutes.

Comments/Questions:

Following the overview of existing conditions and description the charrette participants were asked to work together to identify an appropriate site, configure a layout and document their reasoning for both Fire Station #1 and a new civic campus. Accompanying these minutes are copies of the ideas created by the participants.

The charrette was concluded at 7:10 p.m.



SOUTH KINCAID SUBAREA PLAN



FIRE STATION 1 CHARRETTE

A red fire truck is shown from a low angle, with its aerial ladder extended upwards. The ladder has "LADDER Co. 131" written on it in gold lettering. The truck is parked on a paved surface, and the background is a clear blue sky. The truck's body is red with white accents, and it has various emergency lights and equipment mounted on top.

CHARRETTE **AGENDA**

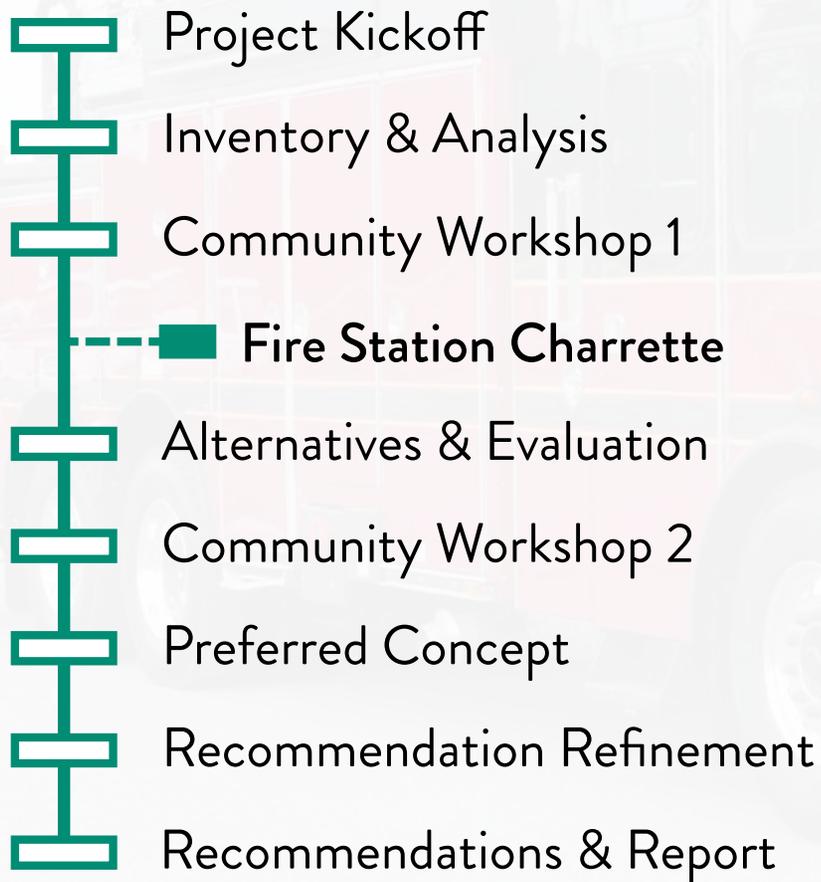
- INTRODUCTIONS
- RECAP SOUTH KINCAID SUBAREA PLAN
- DESCRIBE FS1 BACKGROUND & CURRENT CONDITIONS
- HIGHLIGHT NEW FS1 NEEDS & CURRENT DESIGN TRENDS
- MAPPING EXERCISE 1
- MAPPING EXERCISE 2



GOALS FOR THIS **CHARRETTE**

- EXPLORE SUBAREA / SITE CONSTRAINTS & OPPORTUNITIES
- BETTER UNDERSTAND FIRE STATION SIZING, LAYOUT, AND SITING OPTIONS
- CONSIDER IDEAL LOCATIONS FOR A NEW STATION
- DEVELOP IDEAS FOR NEW STATION CONFIGURATION
- LOCATE COMPATIBLE USES DESIRED IN THE AREA
- DEVELOP CONCEPTS FOR A CIVIC CAMPUS

PROJECT SCHEDULE





SKAGIT RIVER

KINCAID ST

BROADWAY ST

SNOQUALMIE ST

MILWAUKEE ST

1ST ST

PARK ST

W HAZEL ST

LINCOLN THEATRE

SKAGIT COUNTY SUPERIOR COURT

RED APPLE MARKET

CITY HALL

CITY LIBRARY

PUBLIC WORKS

CELTIC ARTS

SECTION ST

HARRISON ST

POST OFFICE

CLEVELAND AVE

2ND ST

3RD ST

FIRE STATION 1

CIVIC CAMPUS

ALFCO SITE

AMTRAK CASCADES

SCHENK PACKING

INTERSTATE 5

STATION

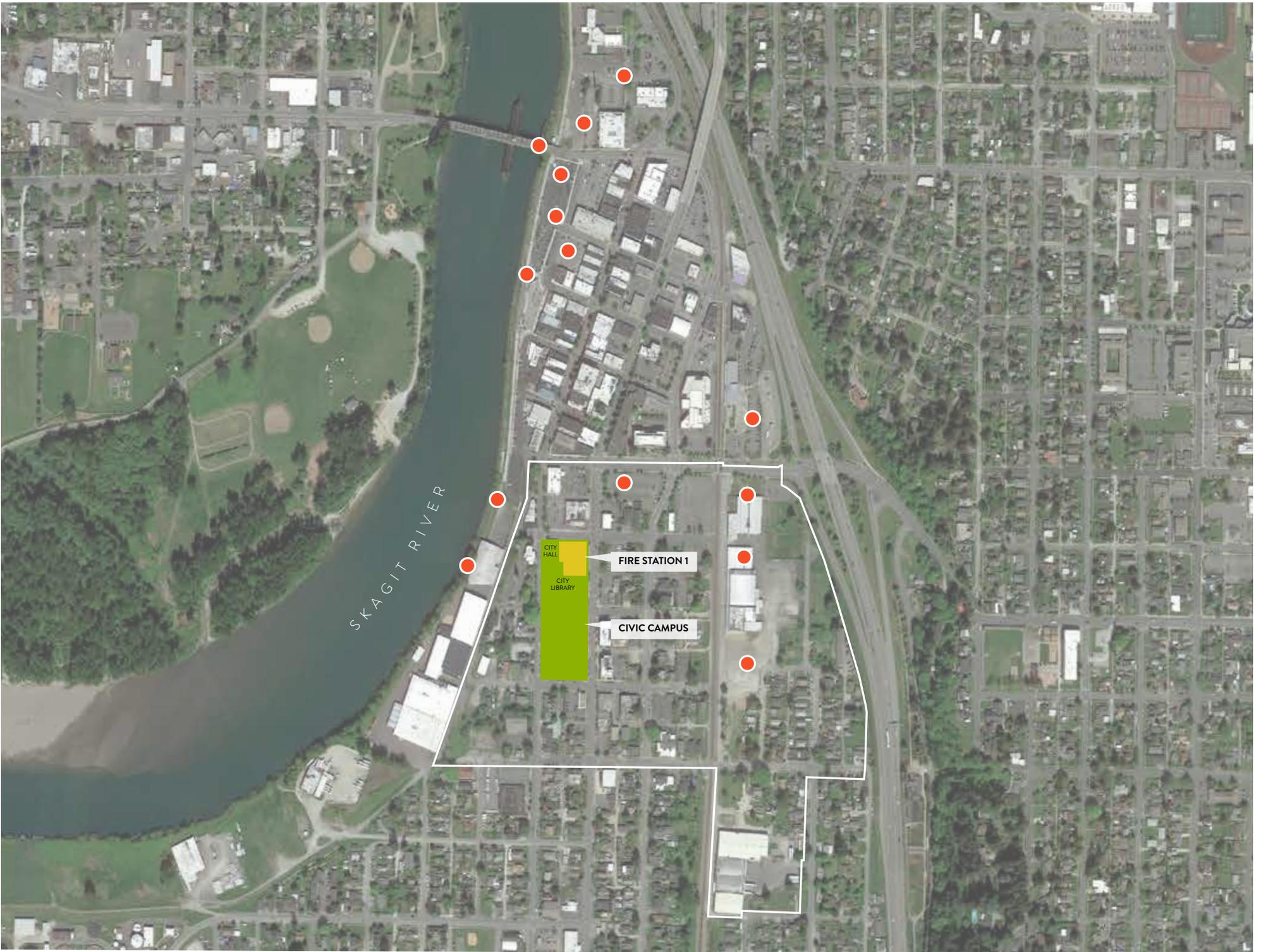
INTERVIEWS & WORKSHOP 1 FINDINGS

- THE CITY HALL, FIRE STATION 1, LIBRARY, AND PUBLIC WORKS SHOULD BE DEVELOPED TO CREATE A CIVIC CAMPUS AND HELP CATALYZE REDEVELOPMENT OF THE SUBAREA.
- MIXED-USE, MIXED-INCOME INFILL DEVELOPMENT SHOULD BE A PRIORITY—3-5 STORIES.
- INCREASE OPPORTUNITIES FOR GREATER RESIDENTIAL DENSITY.
- INCREASE BICYCLE PATHS AND WALKABILITY—ESPECIALLY CONNECTIONS TO DOWNTOWN.
- MORE PARKING IS NEEDED—A PARKING GARAGE COULD BE A GOOD SOLUTION.
- DESIGN SPACE FOR COMMUNITY GATHERING AND FESTIVALS.
- INCREASE OPEN SPACE—PLAZAS AND POCKET PARKS.
- CREATE A CIVIC PLAZA TO LINK WITH DOWNTOWN.
- A HOTEL IS NEEDED.
- EXPAND RIVER WALK PARK INTO THE SUBAREA.
- TURN SOUTH KINCAID INTO A GATEWAY BOULEVARD.

HOW FS1 SUPPORTS THE **SUBAREA PLAN**

- CREATES AN “ANCHOR” FOR THE AREA
- IMPROVES SAFETY AND PUBLIC CONFIDENCE
- PROVIDES SUPPORT TO DOWNTOWN RESIDENTS





SKAGIT RIVER

CITY HALL
CITY LIBRARY

FIRE STATION 1

CIVIC CAMPUS

A red fire truck with a ladder extended, labeled "LADDER Co. 131". The truck is parked outdoors, and the ladder is raised high into the air. The truck has various equipment on top, including a water tank and a pump. The background is a clear blue sky.

FIRE DEPARTMENT **MISSION & VISION**

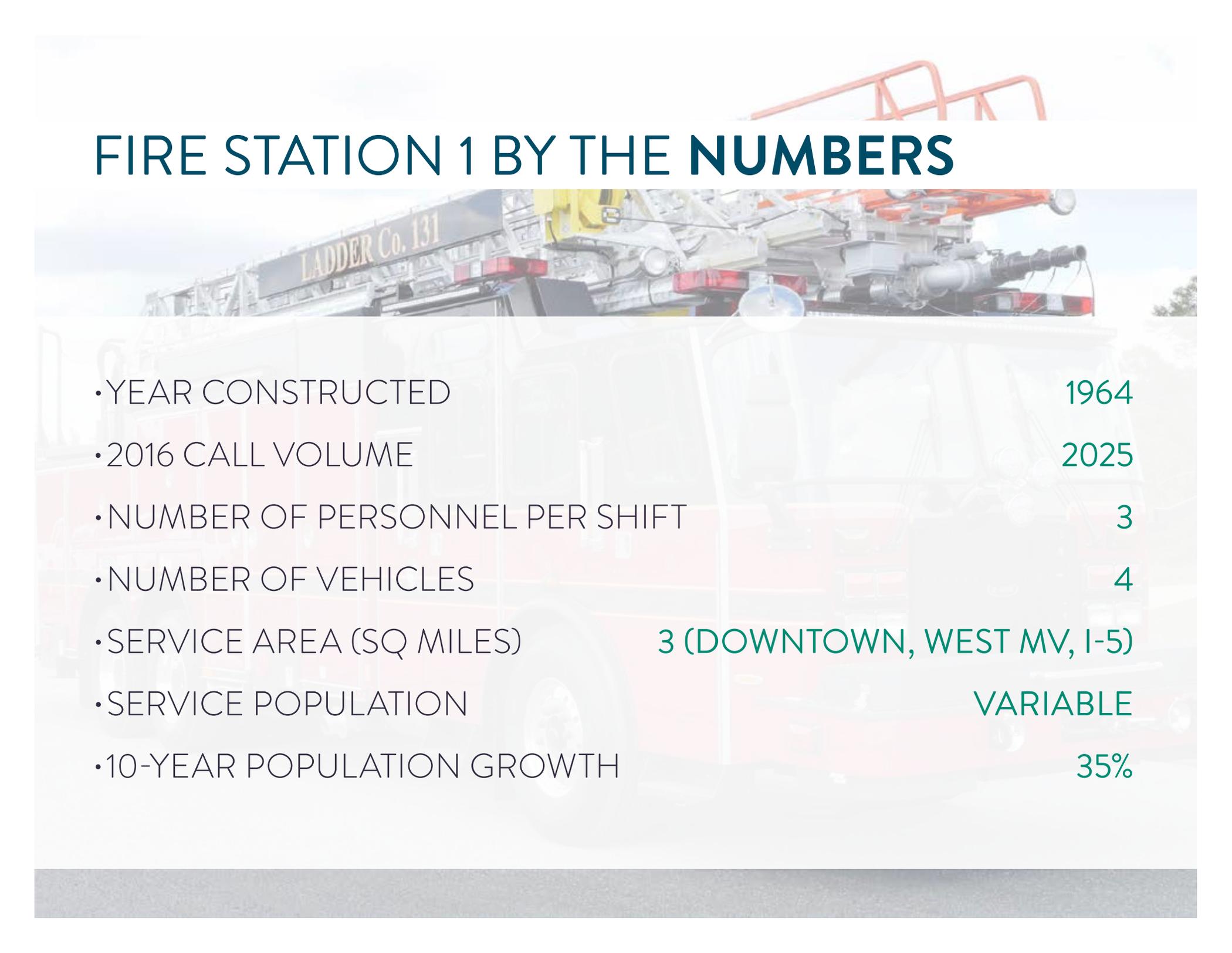
MISSION

“TO PROTECT THE LIVES, PROPERTY AND ENVIRONMENT OF MOUNT VERNON AND TO MINIMIZE LOSSES WHEN EMERGENCIES OCCUR.”

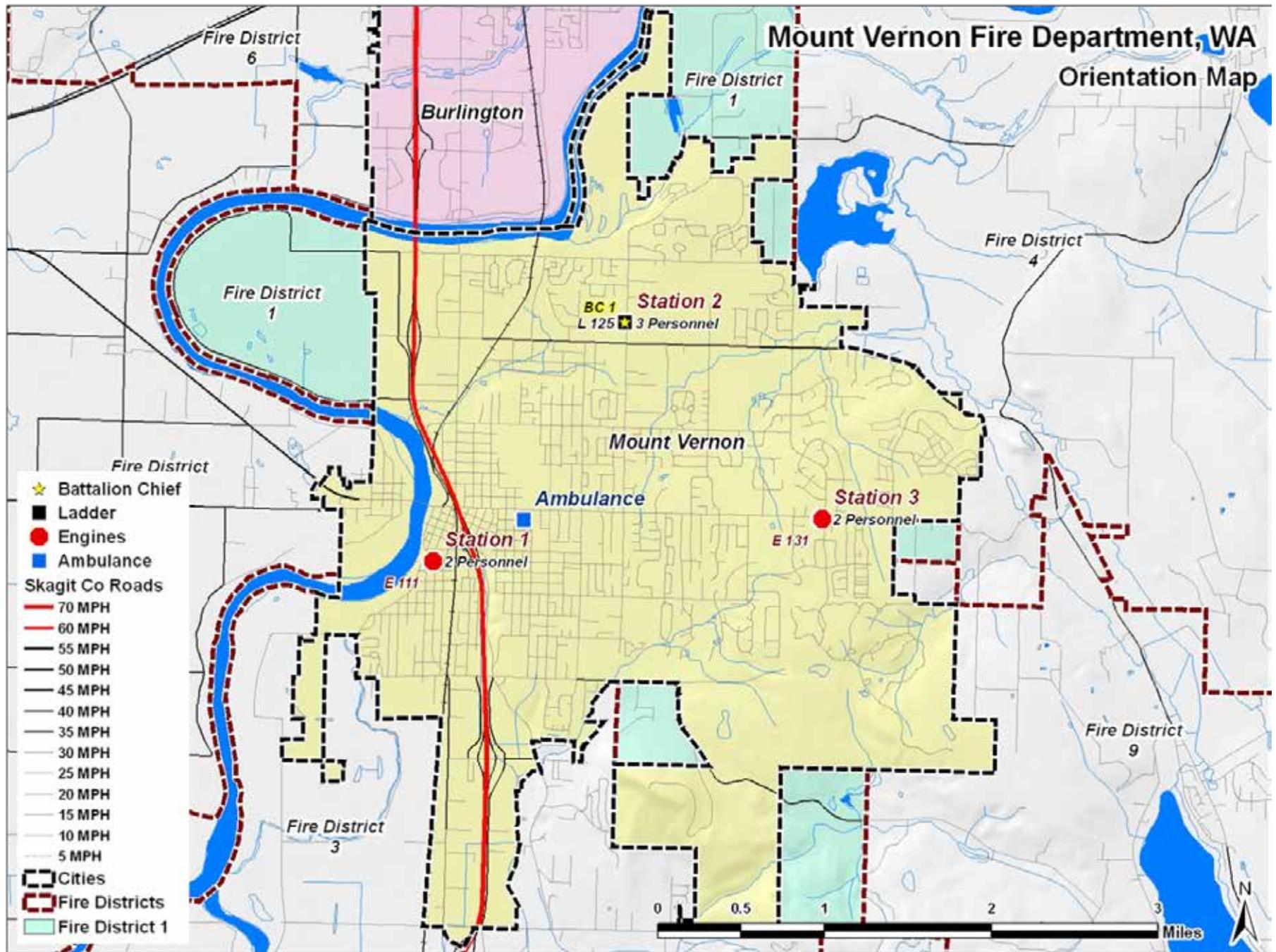
VISION

“MAKING A POSITIVE DIFFERENCE”

FIRE STATION 1 BY THE NUMBERS



• YEAR CONSTRUCTED	1964
• 2016 CALL VOLUME	2025
• NUMBER OF PERSONNEL PER SHIFT	3
• NUMBER OF VEHICLES	4
• SERVICE AREA (SQ MILES)	3 (DOWNTOWN, WEST MV, I-5)
• SERVICE POPULATION	VARIABLE
• 10-YEAR POPULATION GROWTH	35%



SERVICE AREA

MAIN FS1 SHORTFALLS

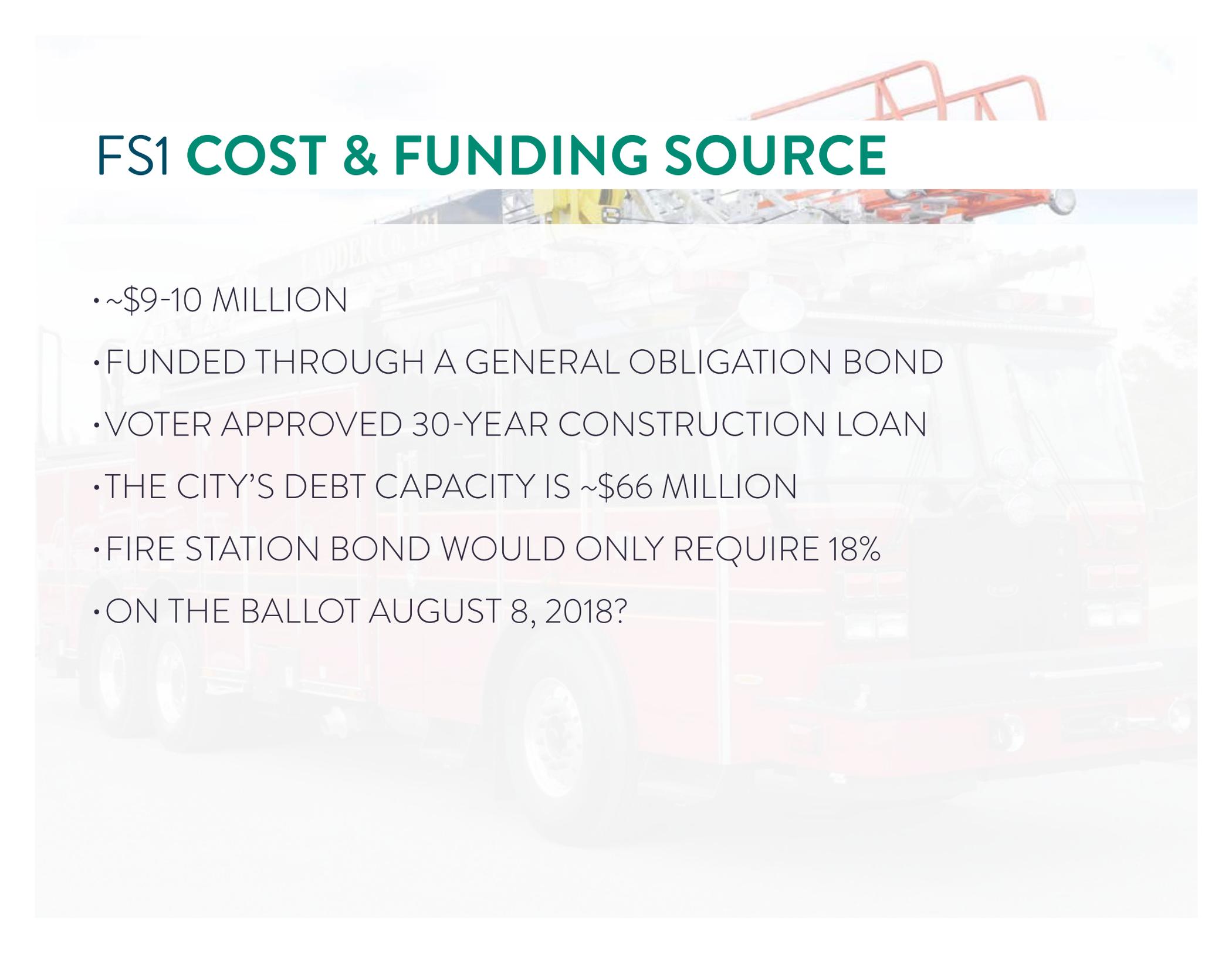
- FUNCTIONALLY OBSOLETE
- NO SECURITY AREA (FENCING, OR BUFFER ZONE)
- INADEQUATE HOUSING SPACE FOR ADDITIONAL PERSONNEL
- NO ABILITY TO CO-LOCATE A UNIT FROM CENTRAL VALLEY AMBULANCE IMPROVING EMS RESPONSE TIME
- INADEQUATE TRAINING FACILITIES
- INADEQUATE FACILITIES FOR TECHNOLOGY IMPROVEMENTS
- LACKING SPACE FOR PUBLIC FIRE PREVENTION AND EDUCATION
- NO ABILITY TO HOST COMMUNITY EVENTS, MEETINGS, OR TRAINING
- INTERIOR DOORS DO NOT CLOSE OR SEAL, EXHAUST ENTERS WORKING AND LIVING AREA
- APPARATUS BAY DOORS ARE NARROW AND NOT TALL ENOUGH TO ACCOMMODATE MODERN FIRE APPARATUS
- LENGTH OF THE STATION BAY CANNOT ACCOMMODATE 100' LADDER APPARATUS
- APPARATUS MUST BACK INTO THE STATION INCREASING THE RISK OF AN ACCIDENT

FS1 NEEDS

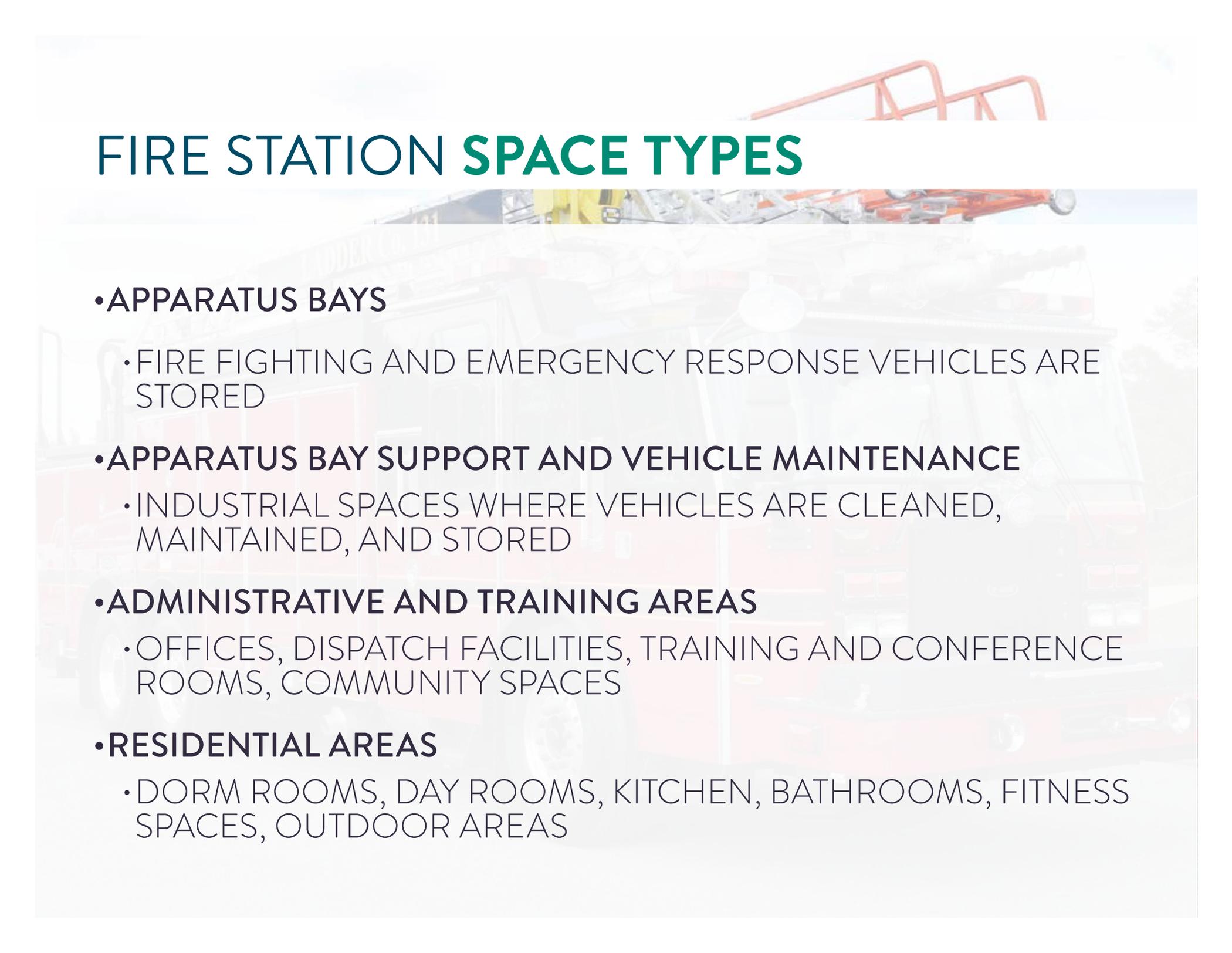


- 15,000 SQUARE FOOT FACILITY
- 5 THROUGH APPARATUS BAYS
- MAINTENANCE BAY
- SPACE FOR 100' LADDER TRUCK
- PROXIMITY TO ARTERIAL STREETS
- COMPATIBLE ADJACENT LAND USES
- IMPROVED LIVING QUARTERS
- COMMUNITY SPACE
- PERSONNEL TRAINING SPACE
- (?) PARKING SPACES

FS1 COST & FUNDING SOURCE



- ~\$9-10 MILLION
- FUNDED THROUGH A GENERAL OBLIGATION BOND
- VOTER APPROVED 30-YEAR CONSTRUCTION LOAN
- THE CITY'S DEBT CAPACITY IS ~\$66 MILLION
- FIRE STATION BOND WOULD ONLY REQUIRE 18%
- ON THE BALLOT AUGUST 8, 2018?



FIRE STATION **SPACE TYPES**

- **APPARATUS BAYS**

- FIRE FIGHTING AND EMERGENCY RESPONSE VEHICLES ARE STORED

- **APPARATUS BAY SUPPORT AND VEHICLE MAINTENANCE**

- INDUSTRIAL SPACES WHERE VEHICLES ARE CLEANED, MAINTAINED, AND STORED

- **ADMINISTRATIVE AND TRAINING AREAS**

- OFFICES, DISPATCH FACILITIES, TRAINING AND CONFERENCE ROOMS, COMMUNITY SPACES

- **RESIDENTIAL AREAS**

- DORM ROOMS, DAY ROOMS, KITCHEN, BATHROOMS, FITNESS SPACES, OUTDOOR AREAS

TYPICAL FIRE STATION PROGRAM

- KITCHEN/ DINING/ DAY ROOM** Spaces for meal preparation, food storage, and recreation while on shift.
- SLEEPING ROOMS AND RESTROOMS** Dormitory-style bedrooms and restrooms/showers. Sleeping rooms are typically furnished with assigned lockers and blackout curtains; they should be acoustically isolated from noise as much as possible.
- LAUNDRY** Laundry facilities for bedding, uniforms, and personal items. A separate laundry facility is ideally provided for decontamination of equipment and uniforms.
- FITNESS ROOM** A high quality fitness room with strength-training and cardio equipment is needed to allow firefighters to exercise between calls.
- PUBLIC LOBBY** A public-facing space. If unmanned, the building entrance at this public lobby is locked, but furnished with an intercom through which a resident can contact an on-duty firefighter.
- OFFICES & REPORT DESK** Private offices for officers for management and coaching activities and shared workstations for firefighters to complete paperwork or computer-based training. Some fire stations have an office which operates as a police substation.
- STORAGE** Firefighters and EMS have substantial storage requirements for medical supplies, personal protection equipment (PPE), training props, and equipment storage. Additional storage requirements include building maintenance equipment and supplies. A storage shortage was identified as system-wide issue.
- HOSE TOWER** A hose tower is several stories tall and used for the cleaning and drying of water hoses. It is typically equipped with a metal grated staircase, winches to hang the hoses, and floor drains. In many stations it is also used for training exercises.
- APPARATUS BAYS** Fire fleet vehicles (apparatus) and EMS vehicles must be stored in an enclosed garage space with exhaust vents, floor drains, and electrical service for EMS vehicles. Ideally, the bays are configured to allow “pull-through” access.
- DECON** A decontamination area with a shower, boot wash, and a direct entrance from the outside to avoid tracking contaminants into the rest of the station.
- BUNKER STORAGE/ DRYING ROOM** Heated space for each firefighter to dry and store PPE. Space should be protected from UV light, which degrades equipment.



EXAMPLE SPATIAL CONFIGURATION



FIRE STATION DESIGN TRENDS



- PERFORMANCE-FORWARD FIRE STATION DESIGN
- PERSONNEL TRAINING FACILITIES
- CO-LOCATION WITH OTHER CIVIC SERVICES
- FOCUS ON COMMUNITY
- GREEN DESIGN

COLLEGE STATION, TEXAS



HUNTERS POINT, **NEW YORK**



PLACER COUNTY, CALIFORNIA



ISSAQUAH HIGHLANDS, WASHINGTON



FIRE STATION 20, SEATTLE



FIRE STATION 32, SEATTLE



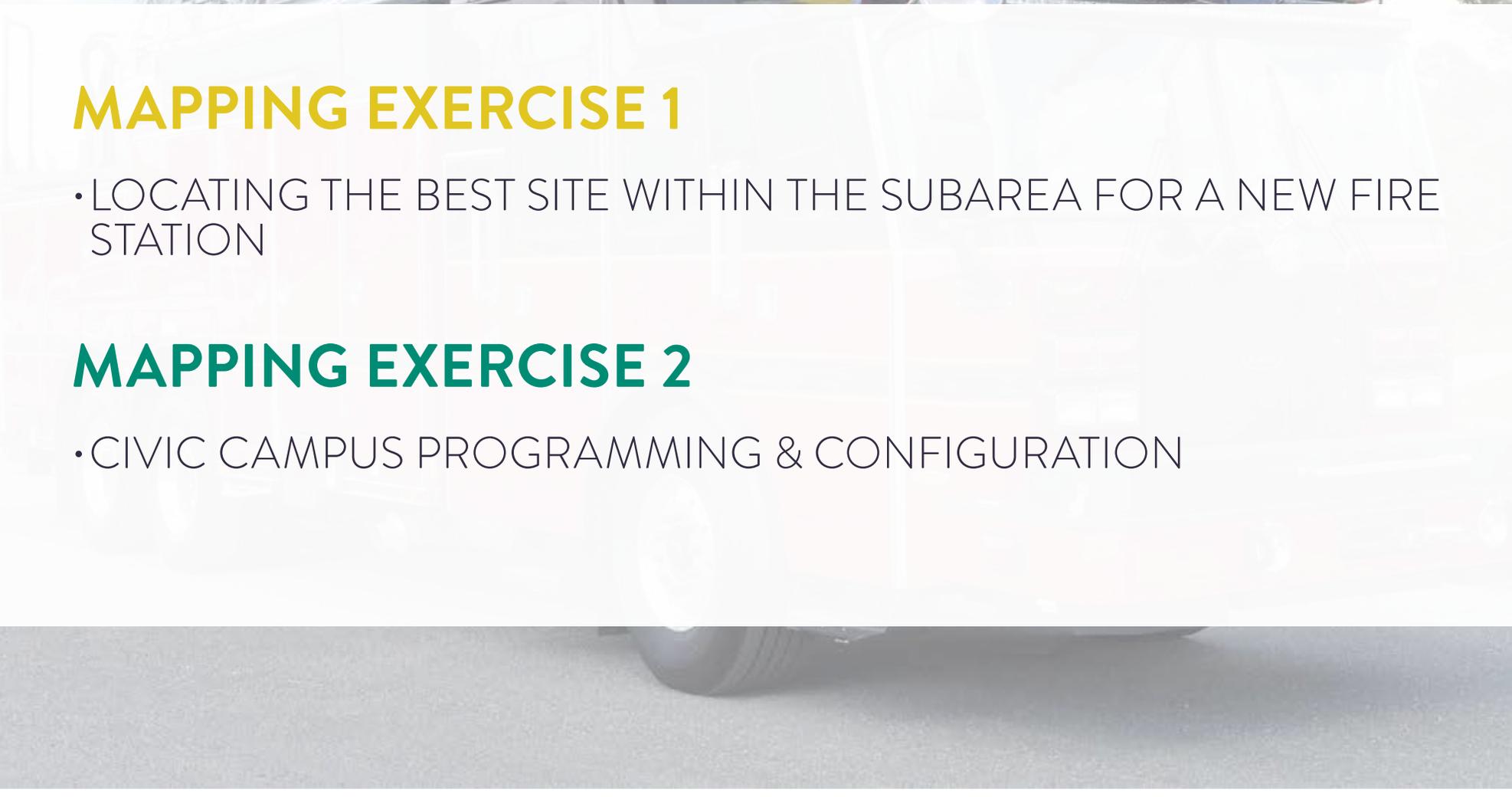


TWO PHASES TO TONIGHTS **CHARRETTE**

MAPPING EXERCISE 1

- LOCATING THE BEST SITE WITHIN THE SUBAREA FOR A NEW FIRE STATION

MAPPING EXERCISE 2

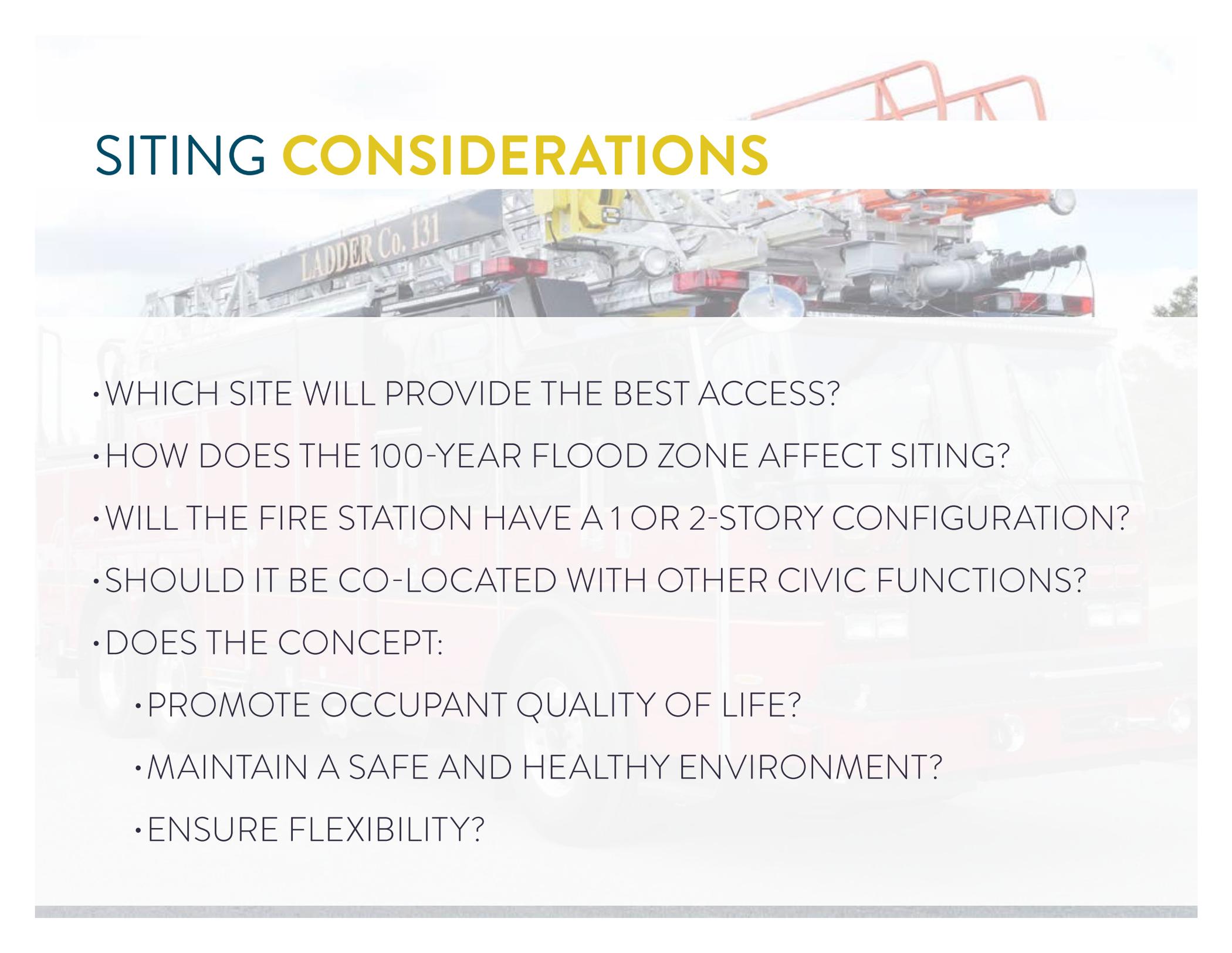
- CIVIC CAMPUS PROGRAMMING & CONFIGURATION
- 

MAPPING EXERCISE 1 GOALS

- LOCATE AN APPROPRIATE SITE FOR THE NEW FIRE STATION
- DECIDE WHAT OTHER FUNCTIONS, IF ANY, SHOULD BE LOCATED NEAR THE FIRE STATION



SITING CONSIDERATIONS

A red fire truck is shown from a low angle, focusing on the ladder and equipment on top. The ladder has 'LADDER Co. 131' written on it in gold lettering. The truck is parked on a light-colored surface, and the background is a bright, slightly overcast sky.

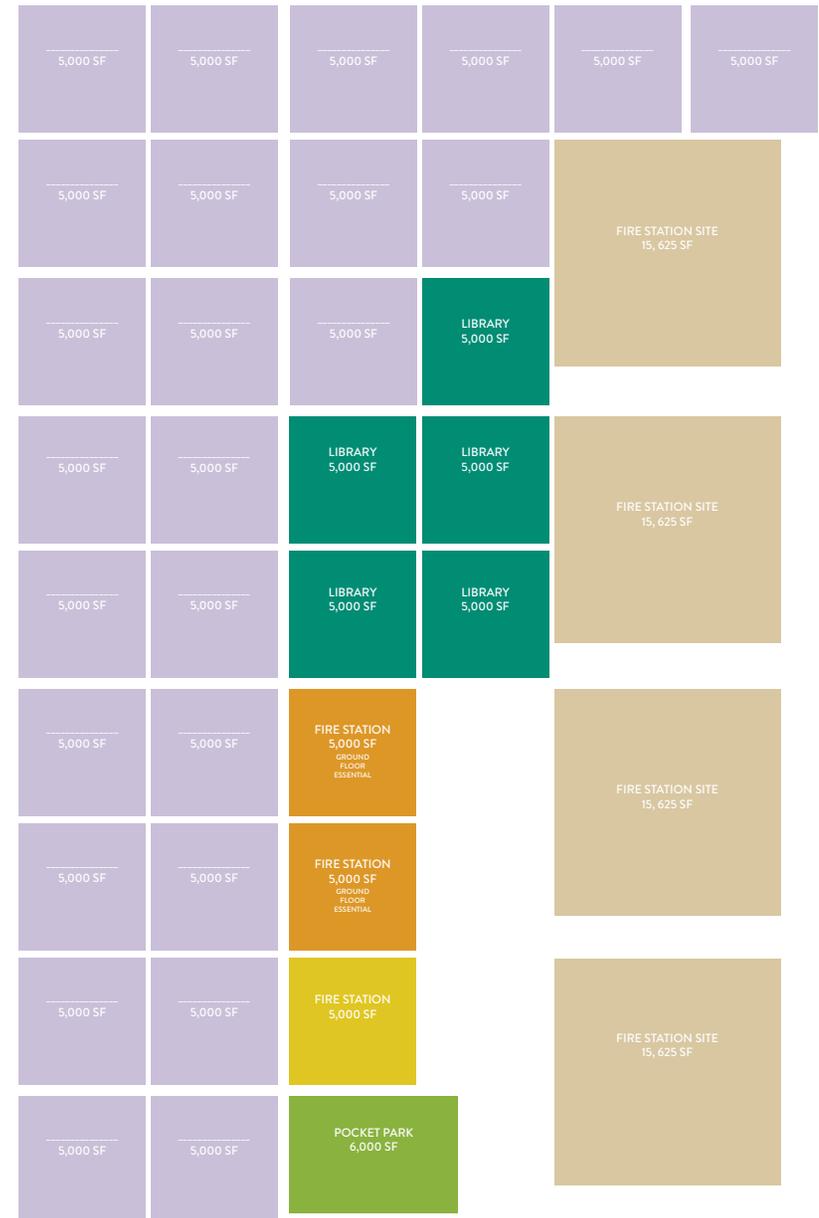
- WHICH SITE WILL PROVIDE THE BEST ACCESS?
- HOW DOES THE 100-YEAR FLOOD ZONE AFFECT SITING?
- WILL THE FIRE STATION HAVE A 1 OR 2-STORY CONFIGURATION?
- SHOULD IT BE CO-LOCATED WITH OTHER CIVIC FUNCTIONS?
- DOES THE CONCEPT:
 - PROMOTE OCCUPANT QUALITY OF LIFE?
 - MAINTAIN A SAFE AND HEALTHY ENVIRONMENT?
 - ENSURE FLEXIBILITY?

MAPPING EXERCISE 1 **GUIDELINES**

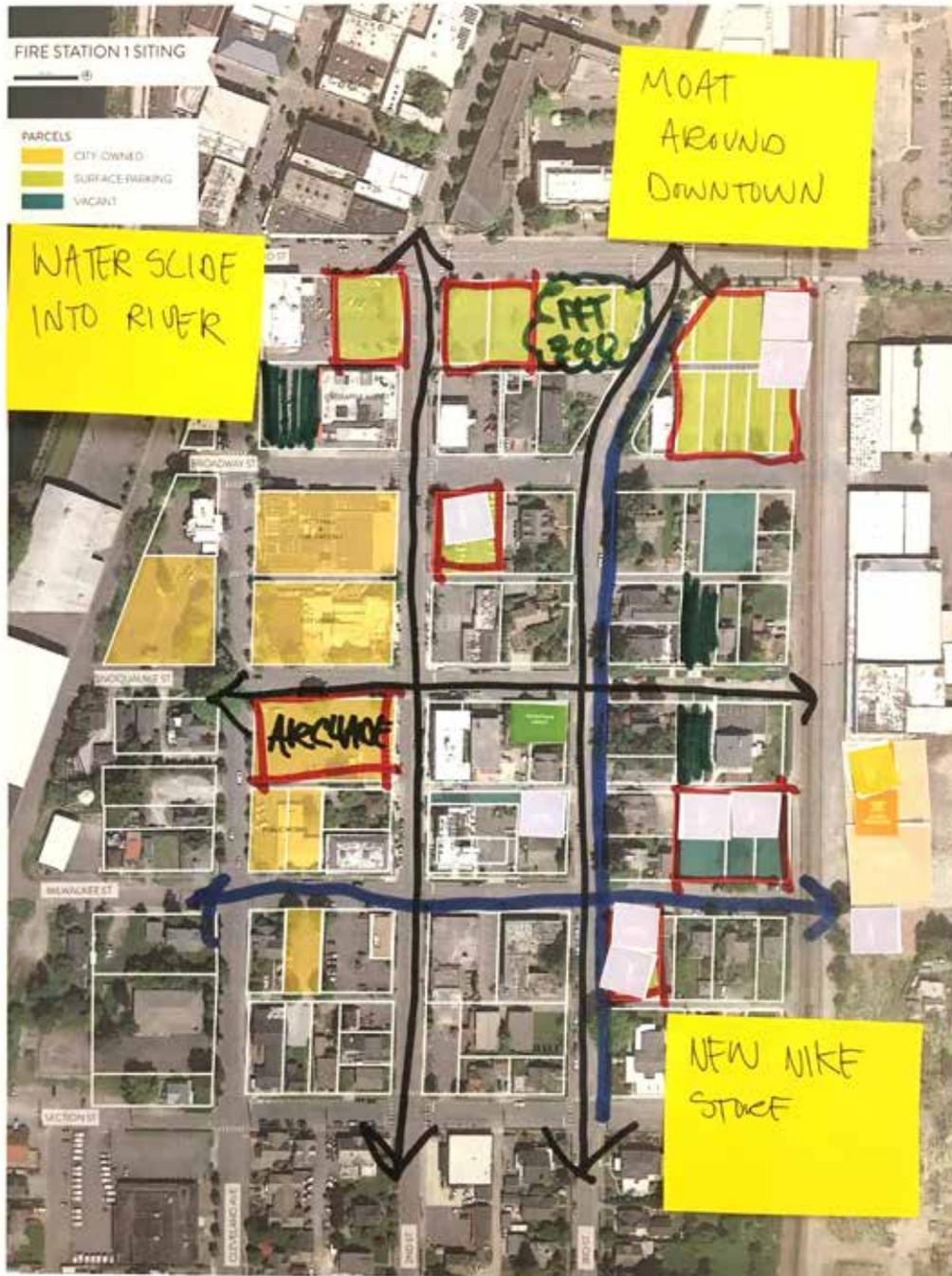
- BREAK INTO GROUPS
- READ INSTRUCTIONS PROVIDED AT EACH TABLE
- USE MARKERS TO SKETCH IDEAS ONTO MAPS
- LABEL SITE FEATURES
- PLACE SCALED GAME PIECES WHERE DEEMED APPROPRIATE
- USE SCISSORS TO DIVIDE PIECES TO BETTER FIT SITE, IF NEEDED
- FACILITATORS WILL HELP GUIDE A MEANINGFUL DISCUSSION
- ONE SPEAKER AT A TIME; RESPECT OTHERS OPINION
- RECONVENE TO PRESENT CONCEPTS FROM EACH GROUP
- **REMEMBER: THERE ARE NO BAD IDEAS!!!**

MAPPING EXERCISE 1 MATERIALS

- BASE MAP
- TRACE PAPER
- MARKERS
- POST-IT NOTES
- SCISSORS
- GAME PIECES



MAPPING EXERCISE 1 EXAMPLE RESULTS



- LOCATE AN APPROPRIATE SITE FOR THE NEW FIRE STATION
- DECIDE WHAT OTHER FUNCTIONS, IF ANY, SHOULD BE LOCATED NEAR THE FIRE STATION

MAPPING EXERCISE 2 GOALS

- CREATE A MULTIFUNCTIONAL CIVIC CAMPUS
- CONNECT THE CAMPUS TO THE SURROUNDING SUBAREA



NEWPORT BEACH CITY HALL, CA



PHOENIX CIVIC CAMPUS, AZ

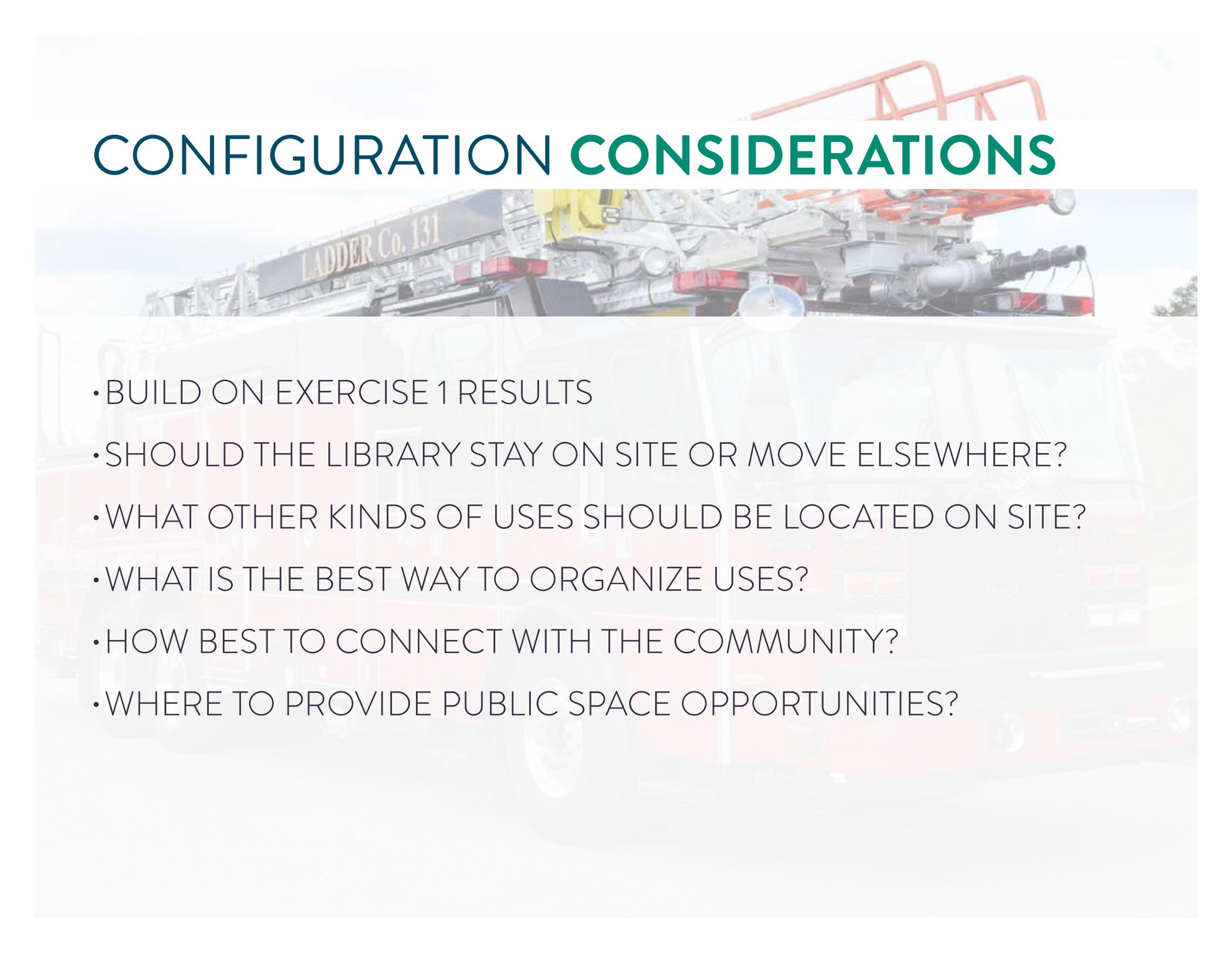




SEATTLE CITY HALL PLAZA, WA

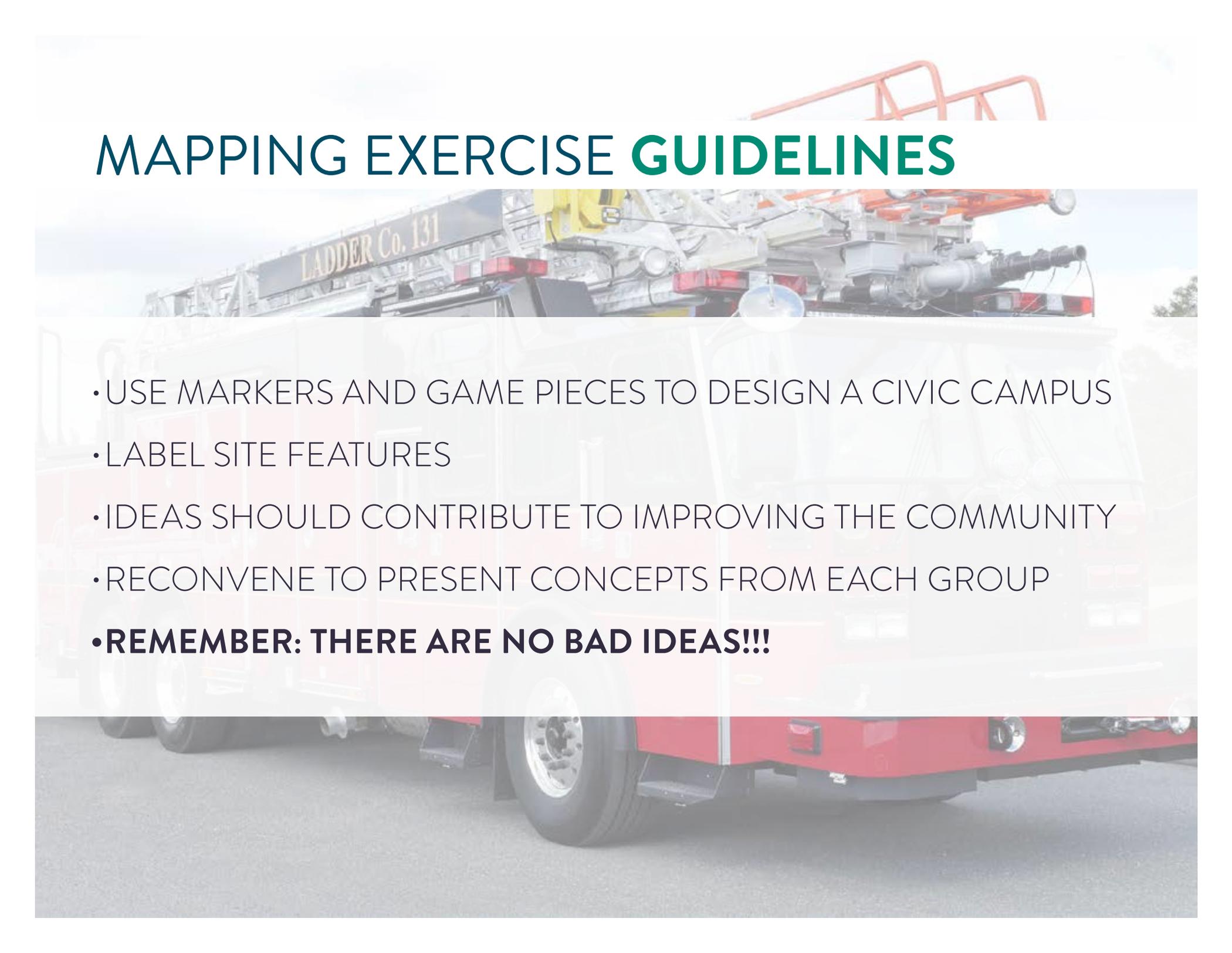


CONFIGURATION **CONSIDERATIONS**

A red fire truck is shown from a low angle, focusing on the ladder and equipment mounted on top. The ladder has 'LADDER Co. 131' written on it in gold lettering. The truck is equipped with various emergency lights, including red and blue ones, and other equipment like a water cannon. The background is a bright, slightly overcast sky.

- BUILD ON EXERCISE 1 RESULTS
- SHOULD THE LIBRARY STAY ON SITE OR MOVE ELSEWHERE?
- WHAT OTHER KINDS OF USES SHOULD BE LOCATED ON SITE?
- WHAT IS THE BEST WAY TO ORGANIZE USES?
- HOW BEST TO CONNECT WITH THE COMMUNITY?
- WHERE TO PROVIDE PUBLIC SPACE OPPORTUNITIES?

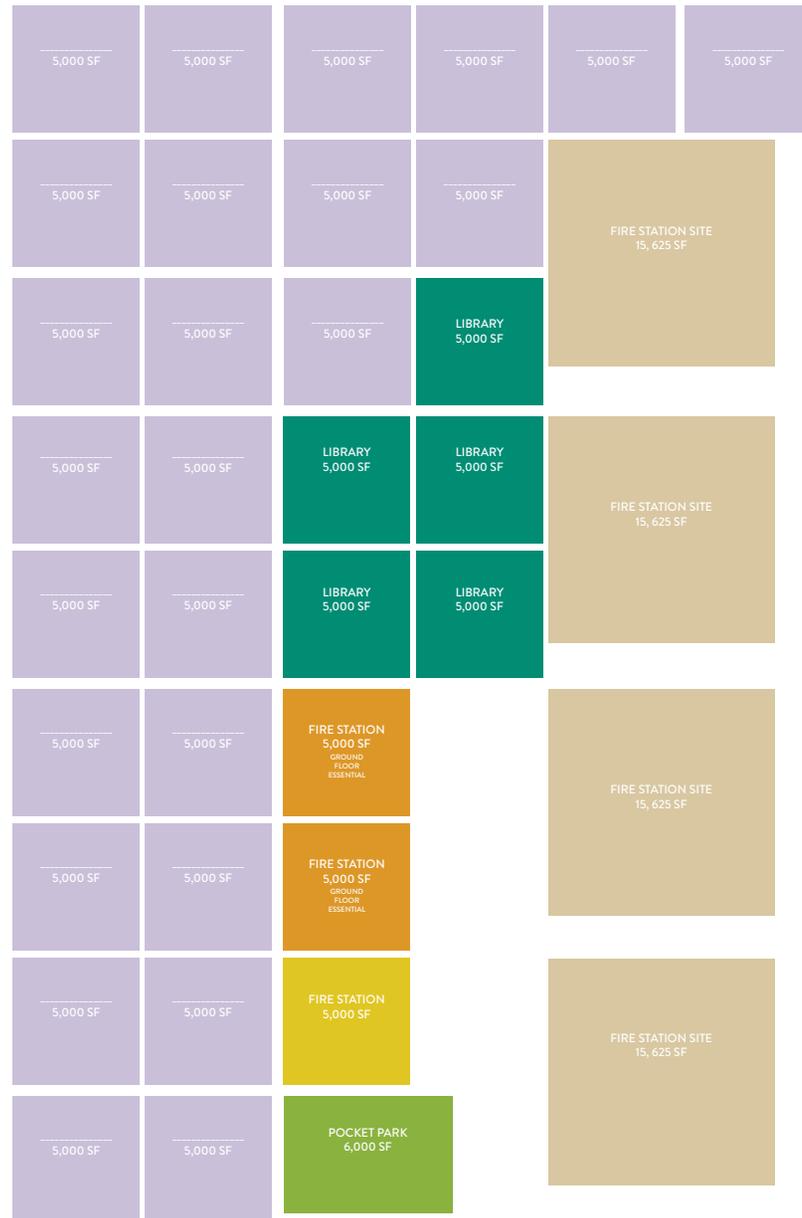
MAPPING EXERCISE **GUIDELINES**



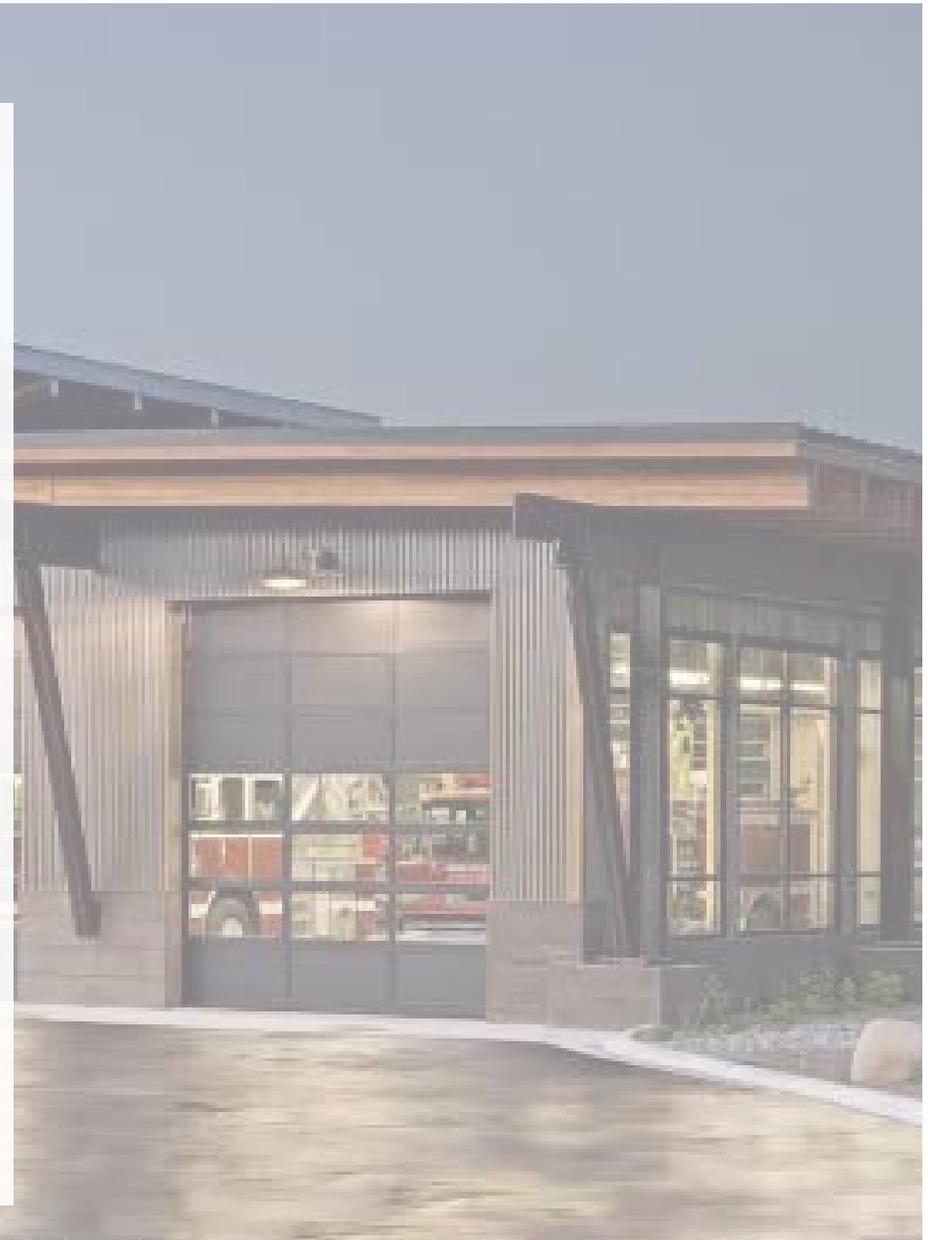
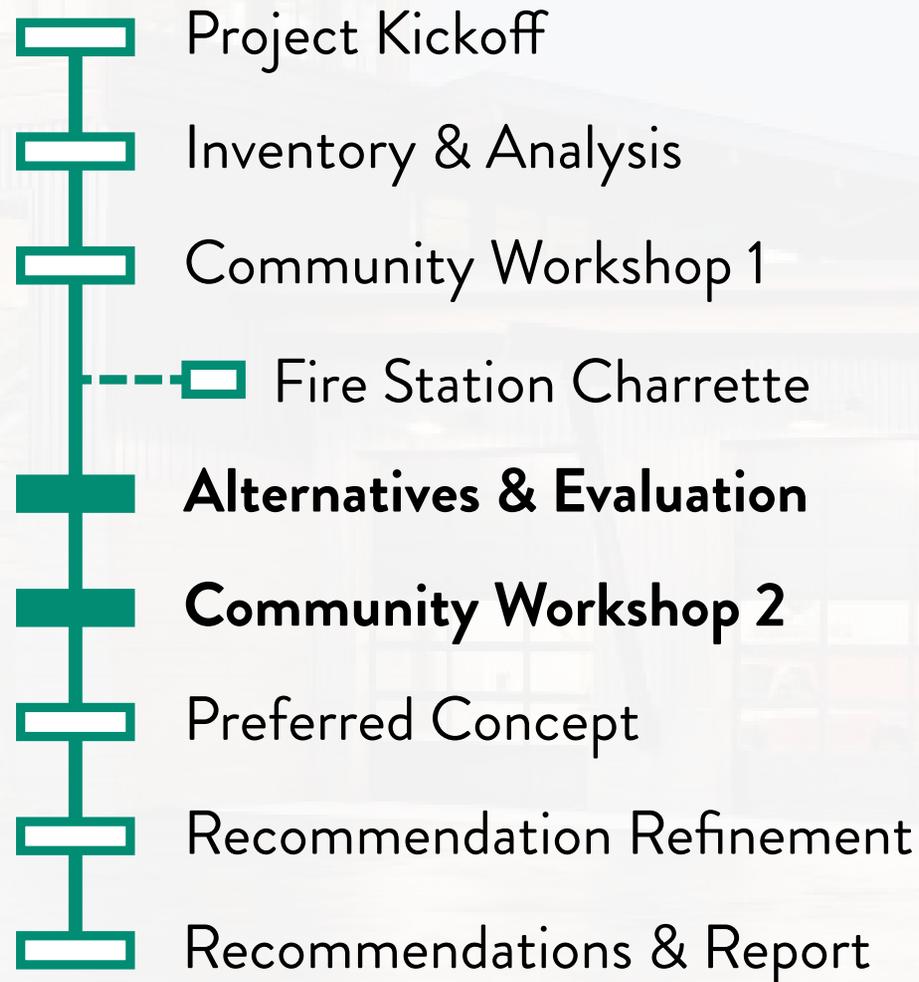
- USE MARKERS AND GAME PIECES TO DESIGN A CIVIC CAMPUS
- LABEL SITE FEATURES
- IDEAS SHOULD CONTRIBUTE TO IMPROVING THE COMMUNITY
- RECONVENE TO PRESENT CONCEPTS FROM EACH GROUP
- **REMEMBER: THERE ARE NO BAD IDEAS!!!**

MAPPING EXERCISE 2 MATERIALS

- BASE MAP
- TRACE PAPER
- MARKERS
- POST-IT NOTES
- SCISSORS
- GAME PIECES



NEXT STEPS





SK SOUTH KINCAID SUBAREA PLAN

FIRE STATION & CIVIC CAMPUS CHARRETTE





EDGEWATER PARK

RIVERWALK PARK
FARMERS MARKET

DOWNTOWN

CO-OP

MAIN ST
MONTGOMERY ST
1ST ST
2ND ST
3RD ST

W GATES ST

MYRTLE ST

PINE ST

LINCOLN THEATRE

SKAGIT COUNTY SUPERIOR COURT

SKAGIT COUNTY SHERIFF

SKAGIT MULTIMODAL STATION

KINCAID ST

BROADWAY ST

SNOQUALMIE ST

MILWAUKEE ST

1ST ST

PARK ST

W HAZEL ST

HARRISON ST

POST OFFICE

CLEVELAND AVE

2ND ST

3RD ST

AMTRAK CASCADES

SCHENK PACKING

6TH ST

7TH ST

INTERSTATE 5

RED APPLE MARKET

CITY HALL

CITY LIBRARY

PUBLIC WORKS

CELTIC ARTS

SECTION ST

FIRE STATION 1

CIVIC CAMPUS

ALFCO SITE

Figure 1. Location of Fire Station 1 and Civic Campus in the subarea.

Fire Station & Civic Campus Charrette

“To Protect the Lives, Property and Environment of Mount Vernon and to minimize losses when emergencies occur.” - Mount Vernon Fire Department Vision

PROCESS

The City of Mount Vernon has prioritized the development of a new Fire Station 1 to replace the current functionally obsolete facility (Figure 2). The charrette provided an opportunity for key stakeholders, including the Fire Chief and staff, City Council members, Mayor, and planning department to:

- + Explore subarea site constraints and opportunities.
- + Better understand fire station sizing, layout, and siting options.
- + Consider ideal locations for a new station using baseline square footage requirements and established siting parameters.
- + Develop ideas for the new station configuration.
- + Site compatible uses desired in the area.
- + Create a vision for a civic campus, including programming and configuration.

Results will help guide the overall vision and recommendations in support of the South Kincaid Subarea Plan.



Figure 2. Fire Station 1 context.



Figure 3. Fire Station 1 siting exercise.

FIRE STATION 1 BACKGROUND

Fire Station 1 was constructed in 1964 and the facility has exceeded its useful service life. Except for minor changes, the Station has had only routine maintenance. It does not meet modern industry standards for energy, efficiency, and fire safety and lacks appropriate security for overnight crews. When the Station was constructed the call volume for the City was approximately 500 calls for service per year. In 2016 Station 1 fielded 2,025 calls. In addition, the City has transitioned from a primary volunteer agency to a career department. The increase in staffing and call volume has outpaced the Station's original design and construction intent. Additional functional shortfalls include:

- + Insufficient space to house the 100 foot ladder truck required to serve multi-story units
- + Insufficient length and number of apparatus bays
- + Constrained Station site
- + Lack of security
- + Inadequate space to house additional personnel
- + Inadequate training facilities
- + No co-location space for other emergency response units
- + Lack of community and education space
- + Inadequate interior ventilation

Fire Station 1 serves the critical downtown area—historic buildings, businesses, visitors, residents, commuters, and high-risk infrastructure (railway and water treatment facility). Placing a ladder truck adjacent to the downtown, which can serve multi-story and historic buildings lacking fire protection, is critical.

A new station will improve efficiency for the Fire Chief, Fire Marshal, and administrative staff by eliminating commuting time from Station 2. In addition, it will provide a convenient means for the public to access the Fire Department during permitting, new construction, or other City business.

The City's vision for its historic downtown, waterfront, and surrounding areas, including the South Kincaid Subarea, includes new multi-story mixed-use buildings and adaptive reuse of existing character structures. For Fire Station 1 to meet the current and future demands of Mount Vernon, the following configuration needs have been identified:

- + 15,000 square foot facility
- + Five apparatus bays with space for the 100' ladder truck
- + Improved living quarters
- + Community space
- + Personnel training space
- + Proximity to arterial streets
- + Unrestricted site access
- + Safe sight distances to adjacent roadways
- + Compatible adjacent land uses

FINDINGS

Charrette participants were given an overview of existing conditions and description regarding how this effort folds into the subarea plan process. They were then asked to work together to identify an appropriate site, configure a layout, and document their reasoning. Ideas were recorded on maps using the scaled game pieces, markers, and sticky notes (see Appendix B). The following themes emerged from the charrette, many of which were of consensus among the working groups:

- + Fire Station 1 should be co-located with other civic uses, including critically needed open space
- + The civic campus should include opportunities for private investment, where applicable
- + The civic campus should be designed with intent so that it may function as a community amenity
- + Additional proposed programming for the civic campus included structured parking, mixed-use residential, park space, and a new library
- + Because of the slightly undersized lot requirements for a new station, a multi-story structure should be considered to fit within neighborhood context and small lots.
- + Ideas for adjacent compatible land uses included park/open space, parking structure, community space, and mixed use multistory units.
- + Many participants identified the parking lot to the south of the library as an ideal site for the new station. As part of a civic campus, the new station should explore re-purposing the current Public Works site, if Public Works was relocated to a re-purposed or rebuilt Station 1.



Figure 4. Example Fire Station 1 mapping exercise results.



Figure 5. Fire Station 1 group mapping exercises on display.

CIVIC CAMPUS VISIONING

The civic campus consists of an approximately 2.5-acre City-owned parcel cluster that currently houses City Hall, Public Works, Fire Station 1, a parking lot, and the public library (Figure 1). Depending on where future site functions are located, reconfiguration and reuse scenarios are likely, each of which should re-imagine the civic campus as the cultural center of the subarea. Participants were asked to consider the following:

- + Should a new public library stay on site or be relocated elsewhere?
- + What is the best way to organize spaces to reflect a civic campus configuration?
- + How best to connect the campus with the surrounding community?
- + Where best to provide public space opportunities to strengthen the connections?

FINDINGS

Charrette participants were asked to imagine how best to collocate current uses and what new programming, if any, could add to a robust and active community civic campus. Many of the concepts carried over from the Fire Station 1 siting exercise, which took place prior to the civic campus exercise. The following themes for the civic campus emerged:

- + The new Fire Station 1 should be located at the site of the current library parking lot and include the current site of Public Works.
- + Public Works should relocate to the current site of Station 1, adjoining City Hall.

- + The library should be relocated to the City owned parcel just west of the civic campus, or to the surface parking lot to the northeast.
- + There were several concepts for the current library site, including structured parking, mixed-use, park, and a new multistory public library.

These concepts will be incorporated into the subarea alternatives for public comment during Community Workshop 2.

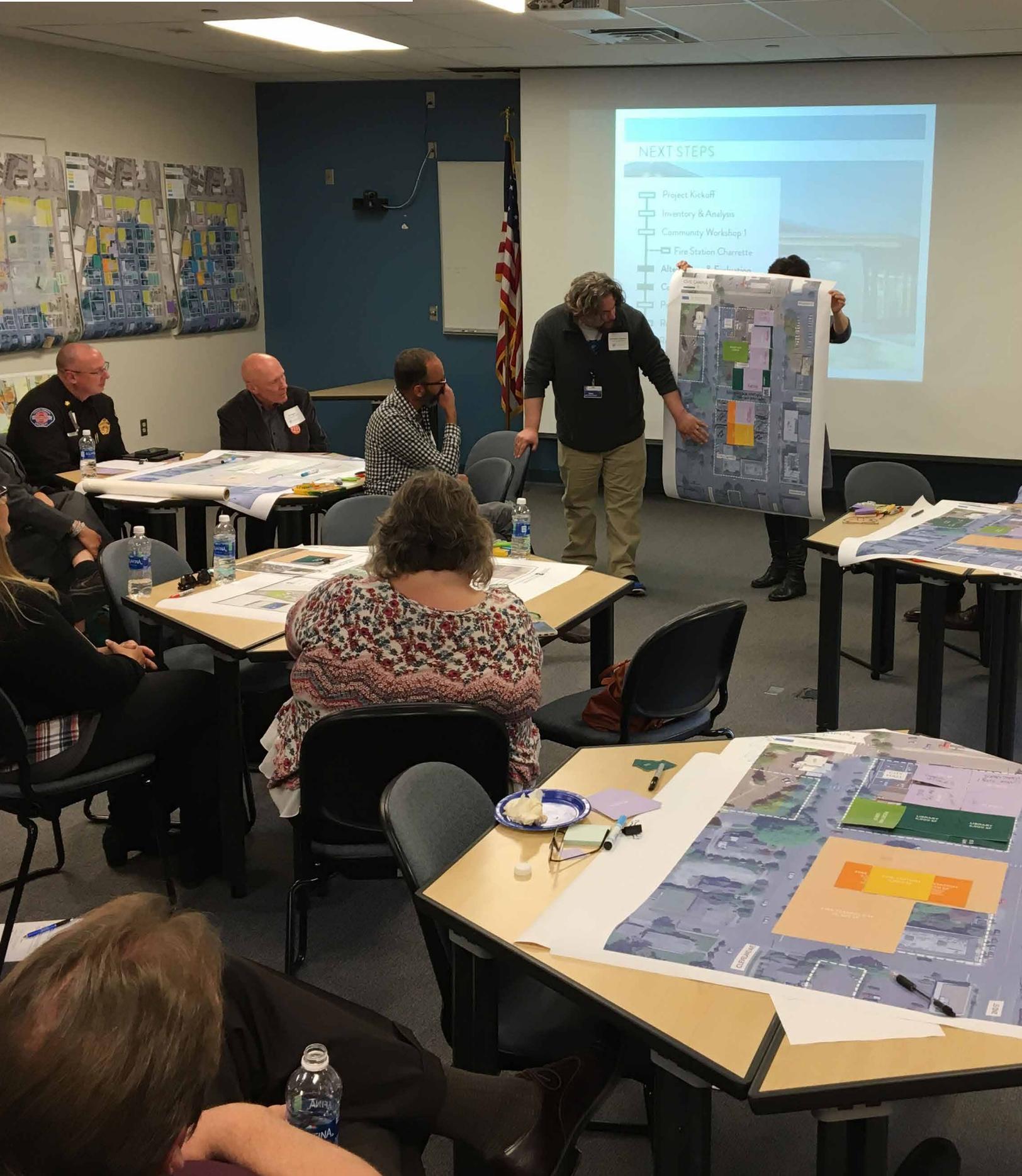
NEXT STEPS

The next step of the planning process is to create several alternatives to evaluate during Community Workshop 2. These alternatives will reflect ideas gathered during stakeholder and community sessions, including the Fire Station 1 and Civic Campus Charrette as well as findings from the existing conditions analysis. Each of the concepts will present a different 'kit of parts' and attendees will be encouraged to pick and choose the best and worst ideas for inclusion in a 'preferred' concept. This concept will then be further developed into a draft Subarea Plan.



Figure 6. Presenting results from the civic campus group mapping exercise.

Figure 9. Presenting group concepts for the civic campus.



Appendix A - Sign-In Sheets



CITY OF MOUNT VERNON
FIRE STATION #1 CHARRETTE
SEPTEMBER 20, 2017

	NAME	ADDRESS	CITY/STATE/ZIP	PHONE	EMAIL
1.	Isaac Huffman	4508 Karl's St	MV, WA 98274	360-480-7672	isaac.huffman@gmail.com
2.	Bryan Brice	1901 N. LaVenture	MV, WA 98274	360-336-6277	bryanb@mountvernonwa.gov
3.	Steve Briggs	1901 N LaVenture Rd	MV WA 98274	360-336-6277	SteveR@mountvernonwa.gov
4.	Bryan Harris	1901 N LaVenture Rd	MV WA 98274	360-336-6277	Bryan.h@mountvernonwa.gov
5.	CHRISTINA CARLSON	504 S. 1st	MV.	(206)676-1218	CHRISTINA@PEAKYAKO.COM
6.	Richard Brocksmithe	1216 E section st	MV 98274	360 826 2099	rbrocksmithe@gmail.com
7.	Maggie Poth	715 N 8th	MV 73	428-7369	maggiepoth@aol.com
8.	Jen Quam	2308 N 1st	MV	424-5385	Stapleack@AOL.COM
9.	Jim Whitt Crowl	13797 Trumpler Lane	MV 98273	360-428-5765	jreactive300@earthlink.net
10.	Dulley Jones	923 N 14th	MV 98273	360-421-7196	sacero58@gmail.com
11.	Shelly Hill	3200 Shelly Hill Rd	M.V 98274	360-708-2801	
12.	Jim & Katy Arnsperger	926 Dighy	MV 98274	360-424-4689	
13.					
14.	ANNA CARR	107 Melrose Rd	MV	360-421-0675	anna@carrollwood.com
15.	Scott Corran	1020 Vena Ct	MV	360 941 1417	SPECTR98273@gmail.com
16.	Mary Hulse				
17.	Melissa Beaton				
18.	Christopher Bollinger	2005 Woodridge	Mt. Vernon	360-853-3881	The luminous cosmos@gmail.com
19.	Tina Tate	925 3rd	MV.		
20.	Bryan Kay	1330 S 2nd	MV	360-202-2160	
21.	Stacie Zimpl				
22.	Doug Volesky				doug.v@mountvernonwa.gov
23.	Ellen Gamson	325 Pine St	MV.	360-336-3801	ellengamson@gmail.com
24.	Marie Erbstoeser	217 E Division	MV	360-336-5996	erbstoe@cno.com
25.	Joe Lindquist	5616 Trumpler Pl	MV	360-391-3038	
26.					
27.	Jerry Dodel	MVPO	MV	360-336-6277	jerryd@mountvernonwa.gov
28.	Megan O'Bryan	3808 Carpenter St MV 98274		360-0855877	meganobryane@windermere.ca
29.	Gary Molenar	1303 S. 1st	MV	360-336-5485	
30.	DALE R AGAN		MV		
31.	Bob Fiedler				
32.					

Appendix B - Fire Station 1 Mapping Exercise



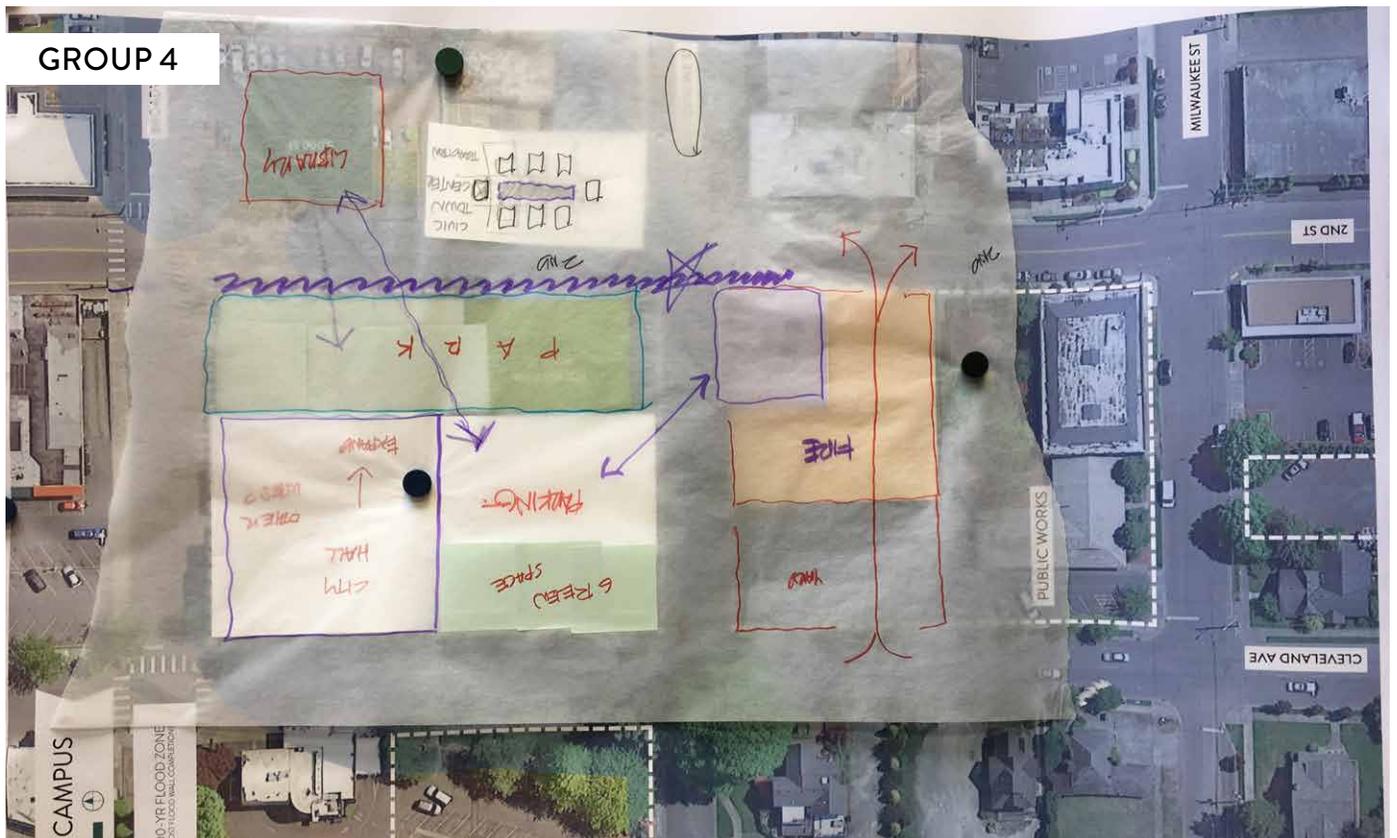
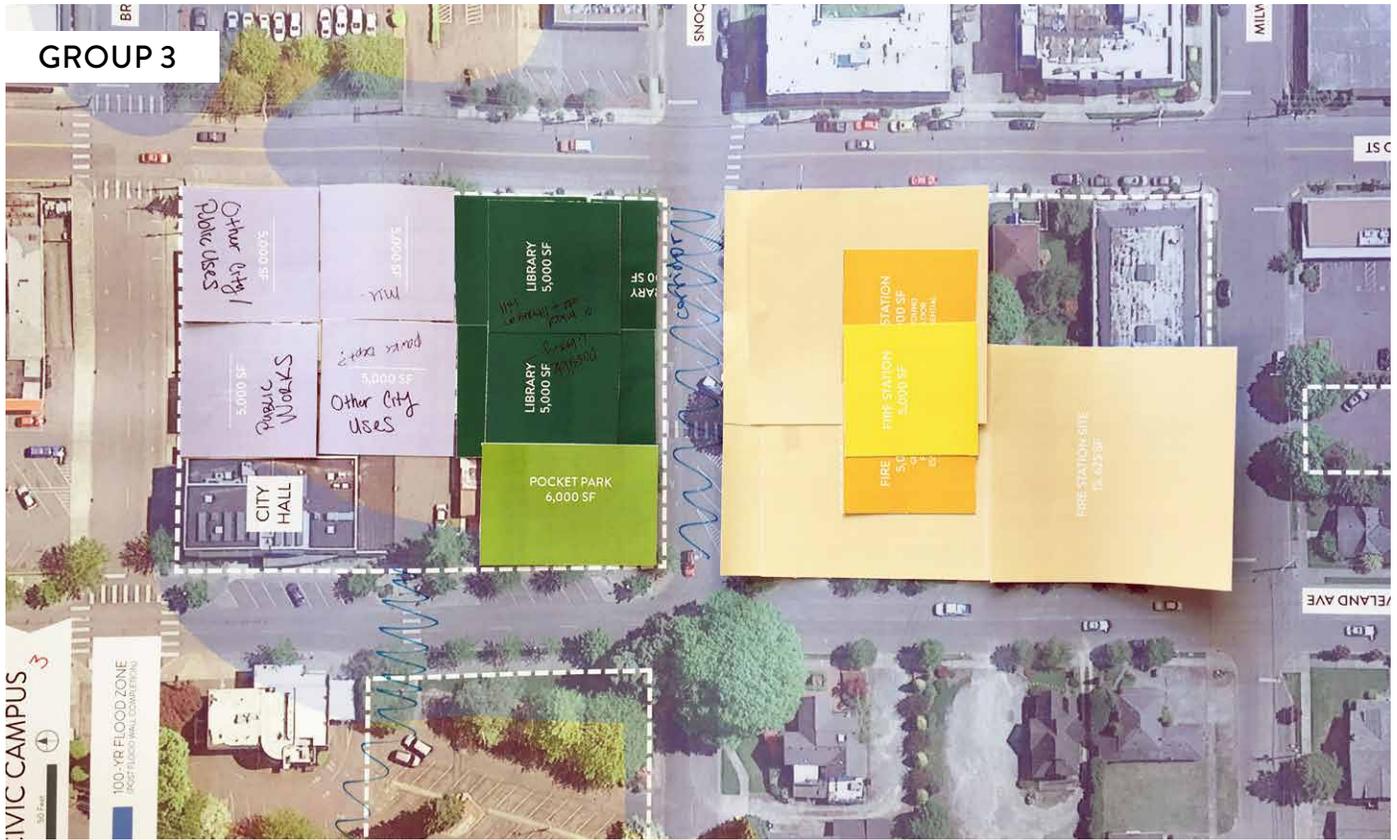


Figure 11. Fire Station 1 group mapping exercise



Appendix C - Civic Campus Visioning Exercise





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