



City of  
**MOUNT  
VERNON**

## ***2013 Budget Summary***

Mount Vernon, Washington

Prepared by:  
Finance Department

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**November 16, 2012**

**Mount Vernon City Council and Mount Vernon Community**

**Transmittal of the Proposed 2013 City Budget**

**OVERVIEW**

I present to you my preliminary 2013 budget that attempts to preserve services that our public has grown accustomed to for many years.

This budget was prepared with a focus on the following objectives:

- Preserve current service levels in all City Departments – including public safety, public works, parks & recreation, and library.
- Include funding for items to improve efficiencies – focusing on technology.
- Make choices based on information and data.
- Provide honest and accurate recommendations for expenditures essential for the mission of the City of Mount Vernon.

The total 2013 budget for the City of Mount Vernon is \$47,271,705, representing a 0.5% increase as compared to the 2012 budget. The governmental operating fund budgets total \$22,518,396, representing a 0.1% decrease compared to the 2012 budget. Governmental operations receive 72% of its funding sources from taxes which primarily only grow in a strong economy, and pays for Police, Fire, Library, Streets, Permitting/Planning and Parks operations.

<b>City Functions:</b>	<i>2013 Budget</i>		<i>2012 Budget</i>		<i>2011 Budget</i>		<i>2010 Budget</i>	
Govt Operations	22,518,396	48%	22,533,721	48%	22,192,117	49%	22,942,823	45%
Capital Funds	5,999,435	13%	5,388,629	11%	5,624,290	12%	5,997,739	12%
Utilities	15,072,379	32%	14,998,614	32%	14,563,731	32%	14,506,452	29%
All other functions	3,681,495	8%	4,111,592	9%	2,999,508	7%	7,172,622	14%
<b>Total City Budget</b>	<b>47,271,705</b>	<b>100%</b>	<b>47,032,556</b>	<b>100%</b>	<b>45,379,646</b>	<b>100%</b>	<b>50,619,636</b>	<b>100%</b>
<b>Govt Operations by Dept:</b>	<i>2013 Budget</i>		<i>2012 Budget</i>		<i>2011 Budget</i>		<i>2010 Budget</i>	
Police	7,269,758	32%	7,195,719	32%	6,859,140	31%	6,891,411	30%
Fire	4,374,121	19%	4,490,332	20%	4,376,747	20%	4,626,136	20%
Streets	1,256,025	6%	1,269,863	6%	1,225,697	6%	1,435,574	6%
Parks	1,554,707	7%	1,625,273	7%	1,511,678	7%	1,648,702	7%
Library	1,151,475	5%	1,156,972	5%	1,138,633	5%	1,192,561	5%
Comm Econ Dev	1,110,806	5%	1,139,758	5%	1,157,127	5%	1,239,556	5%
Other City Services	5,801,504	26%	5,655,804	25%	5,923,095	27%	5,908,883	26%
<b>Total Govt Operations</b>	<b>22,518,396</b>	<b>100%</b>	<b>22,533,721</b>	<b>100%</b>	<b>22,192,117</b>	<b>100%</b>	<b>22,942,823</b>	<b>100%</b>

Notable improvements in processes and service have occurred in 2012, all accomplished within the adopted budget.

- Website – completely modern platform and functionality of our new website was introduced in October to the public. As we continue to take advantage of our web functionality, we will offer efficiencies such as bill pay, online parks reservations, and video streaming in 2013.
- New mobile data terminals for Fire Department vehicles.
- Review and update of personnel policies and handbook.
- Commitment to maintenance of City entrances to enhance first impressions of residents, visitors, and investors.
- Promotion of economic development – as of January 1, 2012 we have focused on four primary target areas for economic development, accomplishing tremendous success in raising the profile of the City for growth.
  - The City has partnered with Skagit Regional Health to promote the healthcare industry and community based medical research, successfully collaborating with the Mayo Clinic in May.
  - In July an aerospace supplier summit was organized with the Port of Skagit to explore opportunities.
  - August 2012 brought significant attention to our quality of life through the Mayors Wellness Challenge, partnering with 50 businesses to provide free events to the public.
  - A technology industry alliance group met in November and agreed to work together with the City to promote our technological advantages with the Fiber Optic capabilities here. One business has already chosen to relocate to Mount Vernon from the Seattle area.

The 2013 budget contains expenditures to increase efficiency.

- Self-checkout machines at the Library.
- Updated technology for the Police Department, in car laptop computers.
- Change in employee health benefits to convert our medical benefits to a cost effective high deductible plan, and plan to realize a savings of \$400,000 for the 2013 budget.
- Funding to develop a comprehensive volunteer program.

In addition to a new approach to management, community partnerships are being developed to assist the City in enhancing public amenities. For example, a volunteer citizens group has organized to develop and install interpretive landscaping around the City Library. Volunteer groups have come forth to assist the City in a variety of ways including: trail maintenance, holiday tree ornaments, downtown enhancements, and clerical help.

## **CHALLENGES**

This is the 6<sup>th</sup> year of recessionary budget preparation.

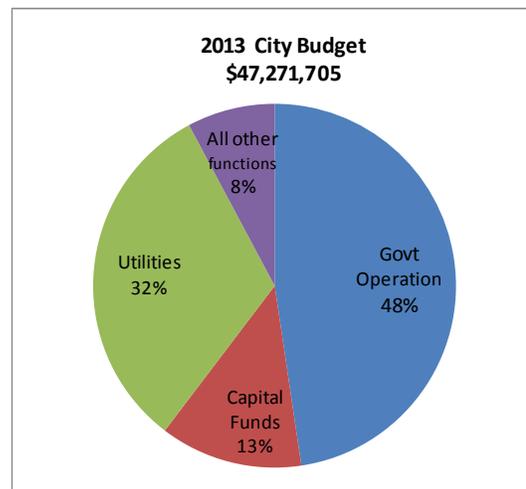
We have endured deep cuts since 2008, which now causes alarm in looking ahead to basic preservation of City assets in future years. For instance, replacement of aging police vehicles, roofing at the Library, upkeep of an expanded Park system. The City has decreased its workforce by 9% since 2008, a reduction of 18 full time employees – without the public feeling significant impacts on services. Our non-represented staff continues to operate under a reduced work week, the equivalent of 10 furlough days (and 3.75% wage reduction) in 2013.

In order to preserve services after five years of recession and sluggish economic recovery – the budget presented requests the *projected* use of \$665,000 in our General Fund fund balance, or commonly thought of as reserves. Significant and unexpected changes in revenue and expenditures are noted as follows:

- Reduction of \$138,000 in liquor revenue. In the 2013 legislative session the State withdrew the distribution of liquor excise tax to local governments for a 12-month period beginning 4<sup>th</sup> quarter 2012.
- We are facing a mandatory increase of at least \$100,000 in public defense costs due to a State Supreme Court rule setting forth case load limits.
- I inherited an unsettled contract with the Police labor group. Impacts were not included in the 2011 or 2012 budgets. The impacts of 2 unsettled years will hit in 2013. 30% of our fund balance “ask” is a result of this.
- Jail costs are expected to increase by nearly 7%. The City’s annual jail budget is \$475,000.
- State pension rates for non-public safety employees will increase 25% in July 2013.
- Increased labor costs due to binding arbitration for Public Safety labor; these hurdles are State law, and do not consider the financial standing of municipalities in awarding wages and benefits.

**OVERALL BUDGET**

The total 2013 budget of \$47.3 million has three major components: government operations of \$22.5 million, city utilities of \$15.1 million (Wastewater, Solid waste, Surface Water) and capital project funds of \$6.0 million. All other functions including the City’s equipment rental and replacement fund, debt service, hotel/motel tax and other small special revenue funds account for \$3.7 million of the budget.



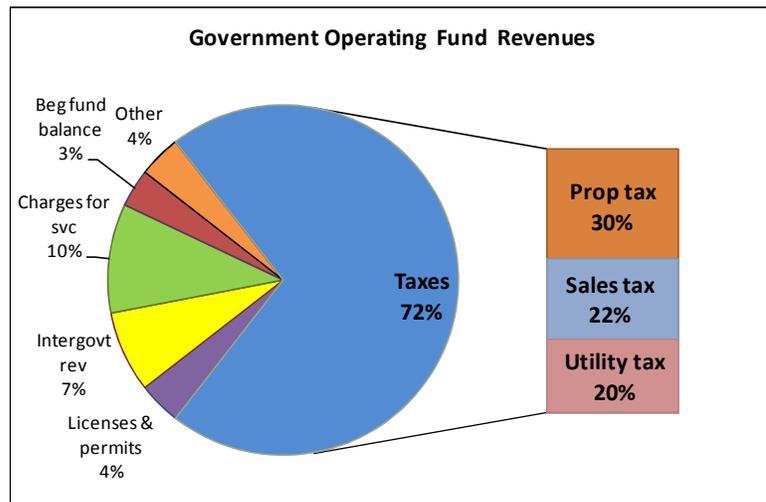
**REVENUE**

One of the biggest challenges in addressing the 2013 budget is that overall, the City has no growth in revenues that support governmental operations. Excluding capital revenues and other one-time

revenues, General Fund resources are estimated to grow by less than \$50,000 when compared to 2012 budget estimates. **Property tax** is the City’s largest and most stable revenue source providing 30% of support for government operations. The Mayor’s preliminary budget does not include a property tax increase other than new construction; however, I have clearly demonstrated the need for additional property tax to our City Council. The decrease in public safety revenues (liquor excise tax) and the increase in public defense costs alone will cost the City nearly \$250,000, which accounts for 38% of the fund balance we are using to balance the General Fund budget. Only City Council has the authority to take an increase in property tax and for the last eight years, Mount Vernon’s Council has chosen to forego the lawfully allowable 1% increase in tax. On November 28<sup>th</sup> City Council will take action to set property tax revenues for the ensuing year.

**By way of example, if City Council approved a 1% increase in property tax for 2013, the cost of that 1% increase for a Mount Vernon property owner, whose property has an assessed value of \$200,000, would be \$5.29 in 2013.**

The City’s 2<sup>nd</sup> largest revenue source, **sales tax**, has seen growth in revenue collections in 2012, with sales tax collections up 4% compared to 2011. This is the first year that the City has experienced revenue growth since 2007, when revenues first started declining in the 4<sup>th</sup> quarter of 2007. Even with this recent increase in revenue the City will still collect \$1.3 million less in 2012 as compared to 2007.



**DELIVERY OF OUR SERVICES**

75% of our operating costs are labor, very similar to other municipalities. We employ 192 full-time employees and 45 part-time or seasonal employees to provide services to 32,000 people and thousands of guests each day. Services are not products on a shelf, services are delivered by people.

Our community enjoys police and fire protection; the library has 195,000 visits per year; we maintain 866 acres of parkland and trails. We are fully engaged in a waterfront revitalization project. The list goes on and on. **We are responsible with utilizing our labor force.**

Our City provides services that the community demands, at a reasonable cost.

**PRIORITY CAPITAL PROJECTS**

The City's capital budget is \$6.0 million or 13% of the total 2013 budget, including waste water, transportation, park and general facility projects. 69% of the capital budget is earmarked for waste water projects which are needed to support the City's \$100 million waste water facility assets. Other highlighted capital projects include:

- Downtown Flood Protection, Riverwalk and Park Plaza project. The City will begin construction of Phase II of this project in the first quarter 2013 which includes the addition of public restrooms, while we continue to complete financing of the 3<sup>rd</sup> and final phase of this project.
- College Way widening under I-5. The City has begun working in earnest on this top priority transportation project. The project envisions the expansion of two lanes under Interstate 5, with seed funding included in the 2013 budget.
- Hillcrest Lodge will be renovated focusing on a kitchen remodel and the addition of a storage unit.
- The annual street overlay and repair program has \$350,000 of funding in the 2013 budget.

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Our ***City Mission Statement*** is:

We provide professional, efficient services to create a lifetime positive difference for our Community.

As Mayor, I sincerely appreciate all City staff who have rallied around our mission this past year. We have blended into a remarkable team, focused on kind and dignified service. We believe that our example of good government will influence others to join us in an attitude of integrity and vitality.

Special gratitude to Ms. Alicia Huschka, Finance Director, for her critical professional guidance in the preparation of this budget.

My commitment to community engagement has been demonstrated throughout this year. Please participate in our weekly Mayors Coffee Hours, sign up for electronic newsletters, email or call with questions, concerns, or ideas.

Sincerely,



Jill Boudreau

Mayor

[mvmayor@mountvernonwa.gov](mailto:mvmayor@mountvernonwa.gov)

360-336-6211

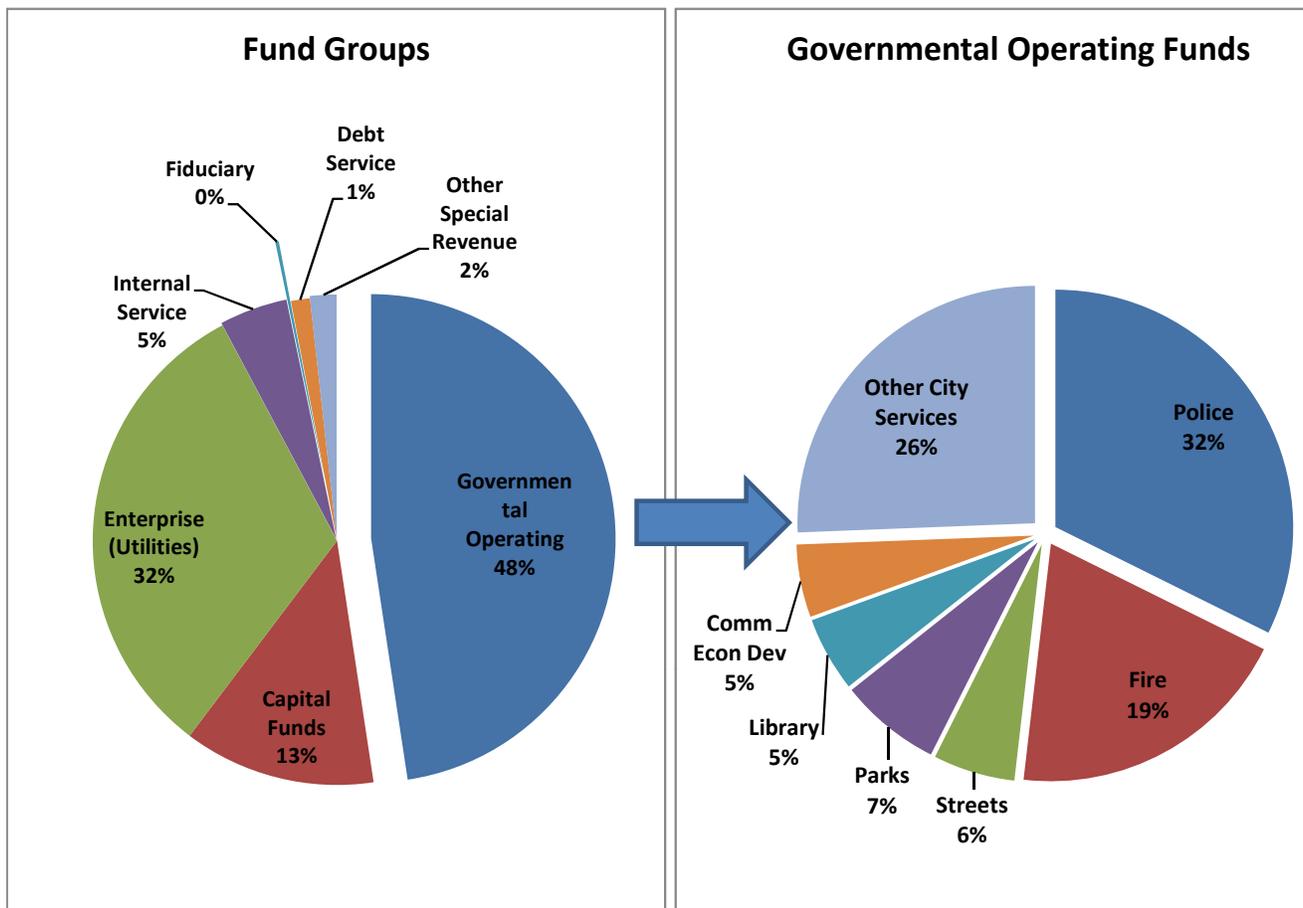
[www.mountvernonwa.gov](http://www.mountvernonwa.gov)

Fund Dept No.	Fund / Department	2012 Amended Budget	2013 Adopted Budget	2012-2013 % Change
001	<b>Current Expense</b>			
01	City Council	183,874	178,719	-2.8%
02	Municipal Court	340,650	349,000	2.5%
03	Mayor	344,543	339,771	-1.4%
04	Finance	689,781	699,483	1.4%
05	City Attorney	382,653	414,720	8.4%
06	Human Resources	479,693	402,127	-16.2%
07	General Facilities	602,811	615,639	2.1%
08	Police Department	7,195,719	7,269,758	1.0%
09	Fire Department	4,490,332	4,392,121	-2.2%
11	Public Works/Engineering	697,878	701,143	0.5%
12	Community and Economic Development	1,139,758	1,110,806	-2.5%
18	TV 10 - Public Access Cable	136,679	148,387	8.6%
98	Information Services	522,326	539,912	3.4%
97	CDBG Entitlement Grant	0	283,000	
99	Non-Departmental	1,274,916	1,088,903	7.6%
	<b>Total Current Expense</b>	<b>18,481,613</b>	<b>18,533,489</b>	<b>0.3%</b>
101	City Street Fund	1,269,863	1,256,025	-1.1%
103	Parks and Recreation Fund	1,625,273	1,554,707	-4.3%
104	Library Fund	1,156,972	1,151,475	-0.5%
	<b>Total Governmental Operating Funds</b>	<b>22,533,721</b>	<b>22,495,696</b>	<b>-0.2%</b>
102	Arterial Street Fund	150,000	612,000	308.0%
105	Paths and Trails	50,000	50,000	0.0%
106	Tourism Promotion Fund	242,800	363,800	49.8%
107	Little Mountain Improvements Reserve	36,000	42,000	16.7%
109	Crime Prevention	6,300	6,300	0.0%
110	Government Access Fund	67,000	55,652	-16.9%
112	Criminal Justice Assistance	185,000	153,000	-17.3%
115	Parks Capital Improvements Reserve	58,000	255,000	339.7%
118	Fiber Optic Fund	40,000	40,000	0.0%
119	Critical Areas Enhancement Fund	160,000	85,000	-46.9%
120	Lincoln Commercial Properties	72,000	99,300	37.9%
201	2009 UTGO Bond Fund	482,753	479,680	-0.6%
205	2009 LTGO Bond Fund	122,375	113,875	-6.9%
304	Capital Improvements Fund - REET I	317,625	339,050	6.7%
311	Parks Impact Fees	25,000	150,000	500.0%
312	Fire Impact Fees	312,004	46,385	-85.1%
313	Transportation Impact Fees	70,000	10,000	-85.7%
314	REET II - Streets	485,000	360,000	-25.8%
401	Wastewater Utility Fund	8,378,146	8,371,024	-0.1%
402	Solid Waste Utility Fund	4,837,500	4,824,162	-0.3%
403	Surfacewater Utility Fund	1,782,968	1,877,193	5.3%
411	Wastewater Connection Fees	969,000	1,349,000	39.2%
412	Sewer Capital Reserve	2,916,000	2,786,000	-4.5%
501	Equipment Rental Fund	2,572,364	2,134,388	-17.0%
512	Leoff I Long-term Healthcare Reserve	40,000	40,000	0.0%
611	Firemen's Pension and Relief Fund	121,000	110,500	-8.7%
	<b>Total All Funds</b>	<b>47,032,556</b>	<b>47,249,005</b>	<b>0.5%</b>

Fund #	City Fund	Fund Bal Dec 31, 2011	Estimates		Estimated Bal Dec 31, 2012	Budget		Estimated Bal Dec 31, 2013	Fund Bal. Budgeted in 2013
			2012 Revenue	2012 Expenditures		2013 Revenue	2013 Expenditures		
001	Current Expense	3,458,472	18,174,754	18,250,900	3,382,326	18,011,375	18,533,489	2,860,212	522,114
101	City Street	142,997	1,234,554	1,276,914	100,637	1,238,855	1,256,025	83,467	17,170
103	Parks/Recreation	298,249	1,468,051	1,598,061	168,239	1,486,089	1,554,707	99,621	68,618
104	Library	119,314	1,137,793	1,125,343	131,764	1,113,662	1,151,475	93,951	37,813
102	Arterial Street	771,699	25,944	174,248	623,395	333,000	612,000	344,395	279,000
105	Paths and Trails	105,006	3,400	12,000	96,406	3,400	50,000	49,806	46,600
106	Tourism Promotion	280,014	220,300	194,300	306,014	208,000	363,800	150,214	155,800
107	Little Mountain Cap	32,647	36,000	15,000	53,647	36,000	42,000	47,647	6,000
109	Crime Prevention	3,517	5,040	4,000	4,557	2,000	6,300	257	4,300
110	Government Access	102,729	66,600	63,000	106,329	41,000	55,652	91,677	14,652
112	Criminal Justice Ass	33,454	146,484	175,000	4,938	150,200	153,000	2,138	2,800
115	Parks Capital Reser	159,369	69,500	50,000	178,869	148,000	255,000	71,869	107,000
118	Fiber Optics Fund	102,729	22,000	24,000	100,729	22,500	40,000	83,229	17,500
119	Critical Areas Enhar	211,389	0	15,000	196,389	20,000	85,000	131,389	65,000
120	Lincoln Commercial	289,971	68,000	114,723	243,248	72,000	99,300	215,948	27,300
201	2009 UTGO Bonds	20,927	482,753	482,753	20,927	464,680	479,680	5,927	15,000
205	2009 LTGO Bonds	1,616	121,875	122,375	1,116	113,875	113,875	1,116	-
304	Capital Improvemen	27,226	324,800	242,625	109,401	324,800	339,050	95,151	14,250
311	Park Impact Fees	81,201	54,000	0	135,201	25,000	150,000	10,201	125,000
312	Fire Impact Fees	176,019	291,804	312,004	155,819	10,000	46,385	119,434	36,385
313	Transportation Impa	70,901	0	70,000	901	10,000	0	10,901	(10,000)
314	Reet II - Streets	195,040	270,000	190,000	275,040	300,000	360,000	215,040	60,000
401	Sewer Utility Fund	3,623,828	8,271,741	8,205,598	3,689,971	8,371,024	8,367,002	3,693,993	(4,022)
402	Solid Waste (WC)	965,145	4,797,700	4,695,766	1,067,079	4,824,162	4,717,272	1,173,969	(106,890)
403	Surface Water Utili	1,407,652	1,594,900	1,562,129	1,440,423	1,544,200	1,877,193	1,107,430	332,993
411	Wastewater Conne	1,571,331	884,000	748,500	1,706,831	508,000	1,349,000	865,831	841,000
412	Sewer Capital Res	2,322,687	1,020,000	690,000	2,652,687	1,012,000	2,786,000	878,687	1,774,000
501	Equipment Rental	7,969,830	1,348,976	2,569,651	6,749,155	1,394,991	2,134,388	6,009,758	739,397
512	LEOFF I LT Healthc	279,239	21,500	0	300,739	21,500	40,000	282,239	18,500
611	FR&P	802,528	35,295	109,545	728,278	34,500	110,500	652,278	76,000
	Totals	25,626,726	42,197,764	43,093,435	24,731,055	41,844,814	47,128,093	19,447,776	5,283,279

	Government Operating Funds
	Parks Capital Funds
	Transportation Capital Funds
	Wastewater Utility Funds

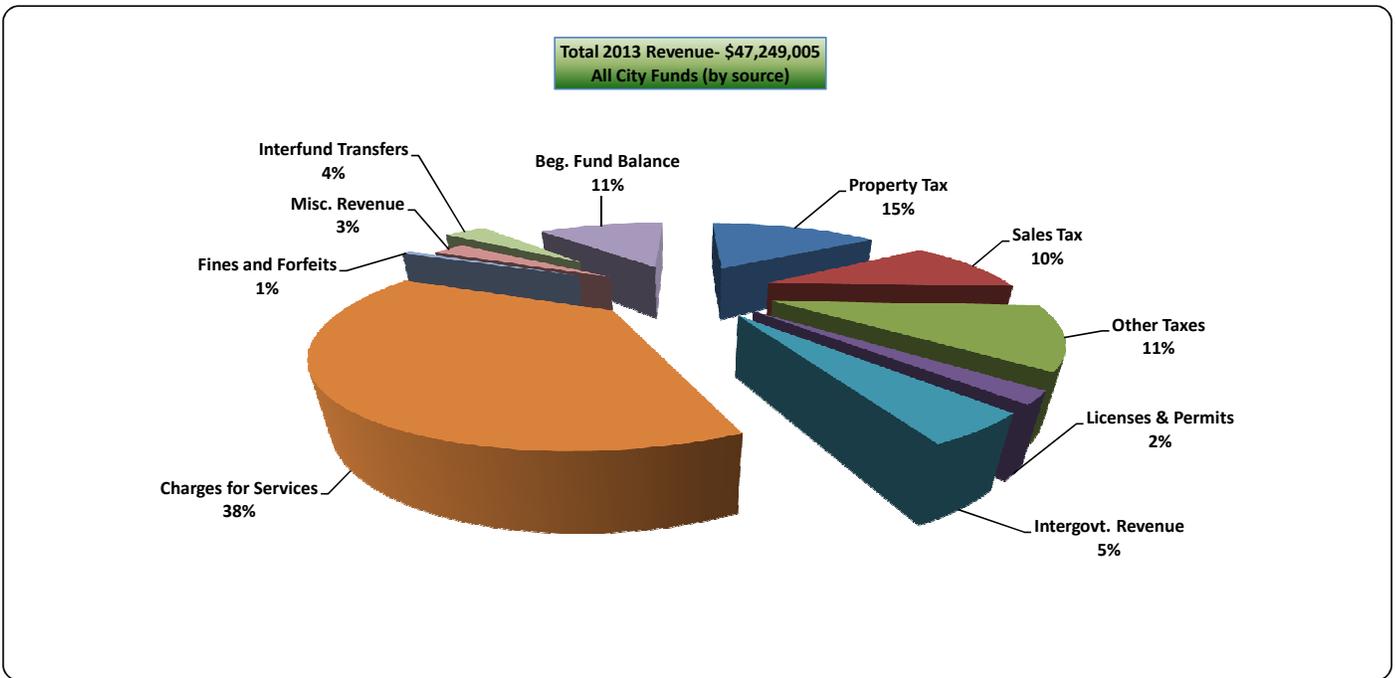
### Budget Components - 2013 Budget



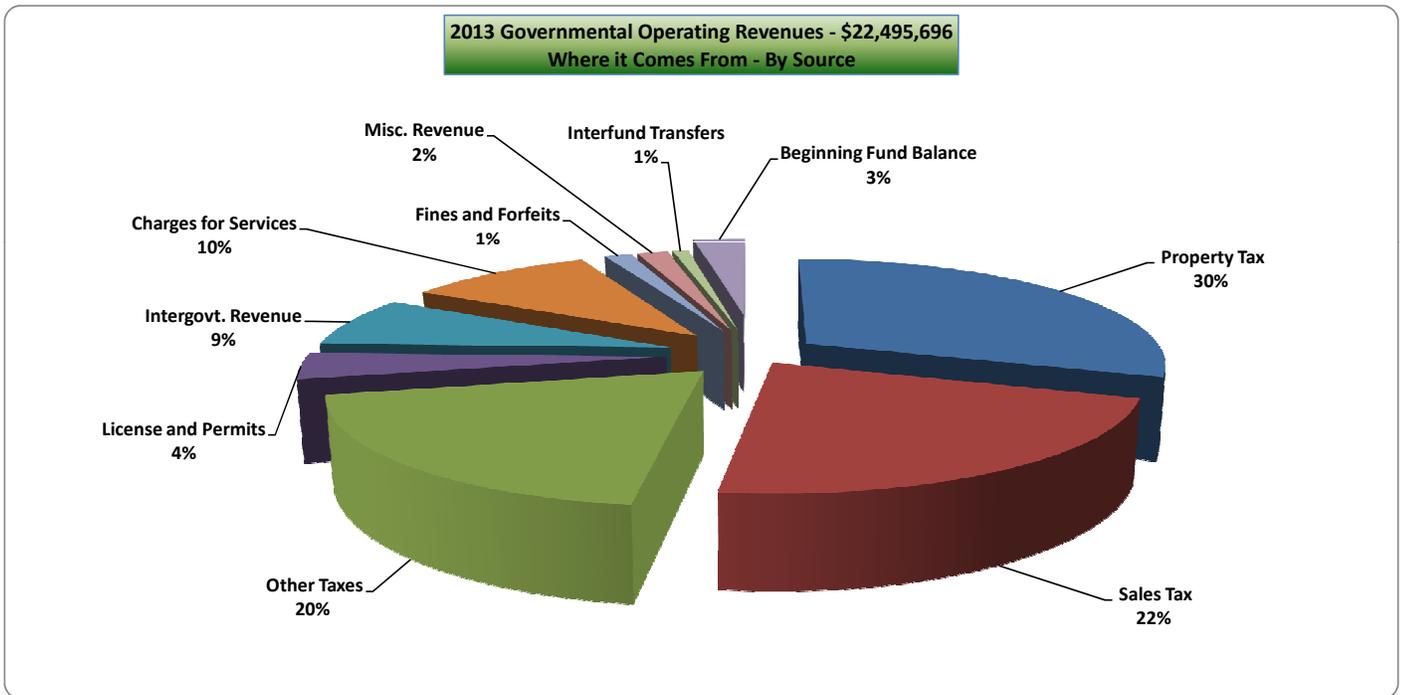
Funds:		
Governmental Operating	22,495,696	48%
Capital Funds	5,999,435	13%
Enterprise (Utilities)	15,072,379	32%
Internal Service (ER)	2,134,388	5%
Fiduciary (Firemen's Pension)	110,500	0%
Debt Service	593,555	1%
Other Special Revenue	843,052	2%
<b>Total Budget</b>	<b>47,249,005</b>	<b>100%</b>

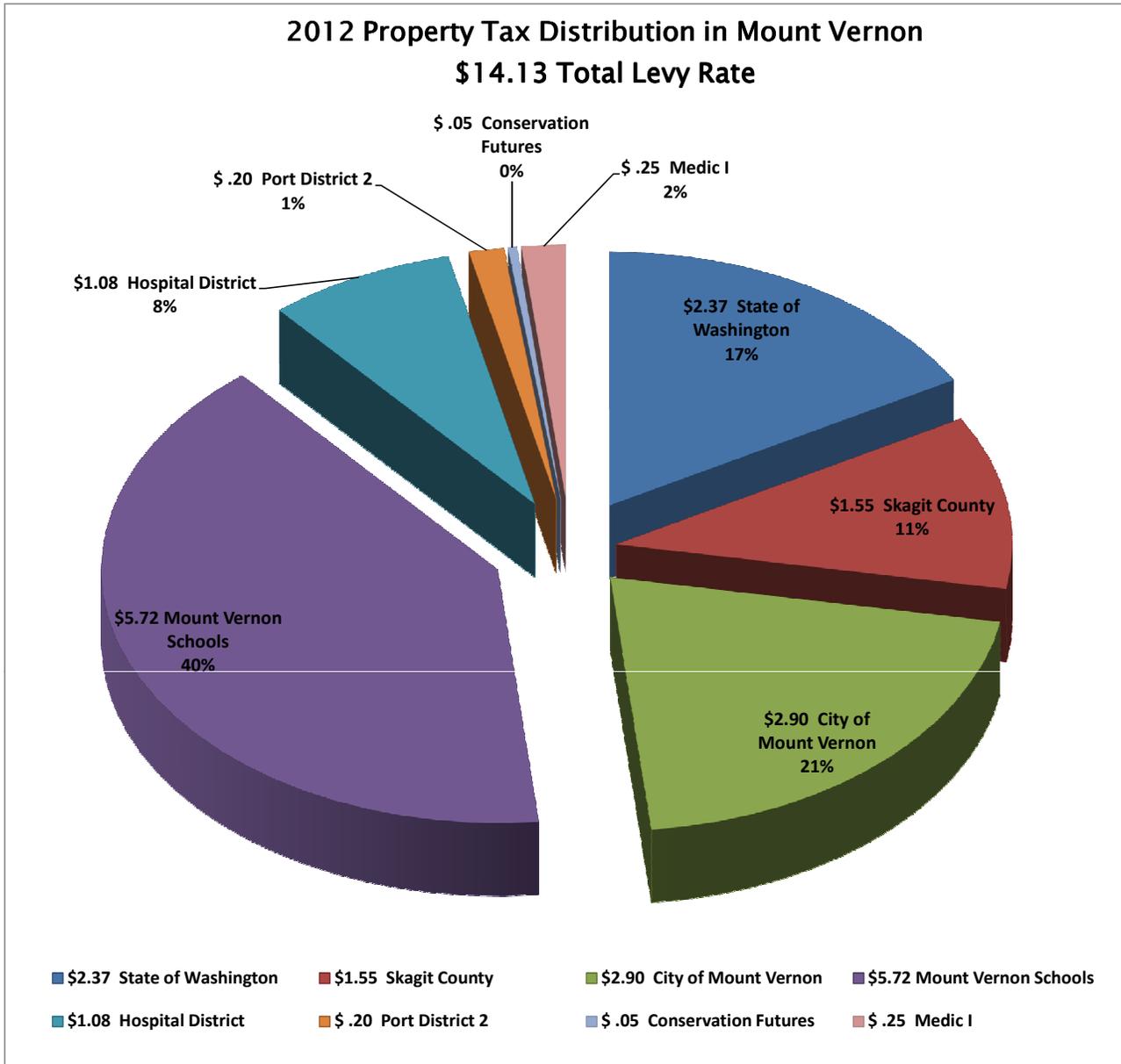
Government Operating Funds by Department:		
Police	7,269,758	32%
Fire	4,392,121	20%
Streets	1,256,025	6%
Parks	1,554,707	7%
Library	1,151,475	5%
Comm Econ Dev	1,110,806	5%
Other City Services	5,760,804	26%
<b>Total Govt Op Funds</b>	<b>22,495,696</b>	<b>100%</b>

2013 Revenue Estimates All City Funds (by source)											
Fund Name	Property Tax	Sales Tax	Other Taxes	License and Permits	Intergovt. Revenue	Charges for Services	Fines and Forfeits	Misc. Revenue	Interfund Transfers	Beg. Fund Balance	Total
Current Expense	4,478,370	4,950,000	4,397,500	888,000	1,017,074	1,648,231	288,500	168,700	175,000	522,114	18,533,489
City Streets	186,312	-	-	-	654,000	388,543	-	-	10,000	17,170	1,256,025
Parks and Recreation	1,091,256	-	-	-	-	206,333	-	185,500	3,000	68,618	1,554,707
Library	1,018,062	-	-	-	17,000	26,800	32,500	19,300	-	37,813	1,151,475
Arterial Streets	-	-	-	-	333,000	-	-	-	-	279,000	612,000
Paths and Trails	-	-	3,400	-	-	-	-	-	-	46,600	50,000
Hotel/Motel Tax	-	-	200,000	-	-	-	-	8,000	-	155,800	363,800
Little Mtn Park Impr.	-	-	-	-	-	-	-	36,000	-	6,000	42,000
Crime Prevention	-	-	-	-	-	-	-	2,000	-	4,300	6,300
Government Access	-	-	-	41,000	-	-	-	-	-	14,652	55,652
Criminal Justice Assist.	-	-	-	-	150,200	-	-	-	-	2,800	153,000
Parks Capital Impr.	-	-	-	-	-	-	-	68,000	80,000	107,000	255,000
Fiber Optics	-	-	-	-	-	22,500	-	-	-	17,500	40,000
Critical Area Enhance.	-	-	-	-	-	20,000	-	-	-	65,000	85,000
Lincoln Block	-	-	-	-	-	-	-	72,000	-	27,300	99,300
2009 UTGO Bonds	464,680	-	-	-	-	-	-	-	-	15,000	479,680
2009 LTGO Bonds	-	-	-	-	-	-	-	-	113,875	-	113,875
Capital Impr. (Reet 1)	-	-	300,000	-	-	-	-	4,800	20,000	14,250	339,050
Park Impact Fees	-	-	-	-	-	25,000	-	-	-	125,000	150,000
Fire Impact Fees	-	-	-	-	-	10,000	-	-	-	36,385	46,385
Transport. Impact Fees	-	-	-	-	-	10,000	-	-	-	-	10,000
REET II-Streets	-	-	300,000	-	-	-	-	-	-	60,000	360,000
Wastewater Utility	-	-	-	-	-	7,962,024	-	94,000	315,000	-	8,371,024
Solid Waste Utility	-	-	-	-	-	4,793,662	-	30,500	-	-	4,824,162
Surfacewater Utility	-	-	-	-	-	1,539,200	-	5,000	-	332,993	1,877,193
Wastewater Connections	-	-	-	-	-	-	-	508,000	-	841,000	1,349,000
Sewer Cap. Reserve	-	-	-	-	-	-	-	12,000	1,000,000	1,774,000	2,786,000
Equipment Rental	-	-	-	-	-	1,339,991	-	55,000	-	739,397	2,134,388
LEOFF 1 LT Healthcare Res	-	-	-	-	-	-	-	1,500	20,000	18,500	40,000
Firemen's Pension	-	-	-	-	29,500	-	-	5,000	-	76,000	110,500
<b>TOTAL</b>	<b>\$ 7,238,680</b>	<b>\$ 4,950,000</b>	<b>\$ 5,200,900</b>	<b>\$ 929,000</b>	<b>\$ 2,200,774</b>	<b>\$ 17,992,284</b>	<b>\$ 321,000</b>	<b>\$ 1,275,300</b>	<b>\$ 1,736,875</b>	<b>\$ 5,404,192</b>	<b>\$ 47,249,005</b>



2013 Revenue Estimates											
Governmental Operating Funds Only											
Fund Name	Property Tax	Sales Tax	Other Taxes	License and Permits	Intergovt. Revenue	Charges for Services	Fines and Forfeits	Misc. Revenue	Interfund Transfers	Beginning Fund Balance	Total
Current Expense	4,478,370	4,950,000	4,397,500	888,000	1,017,074	1,648,231	288,500	168,700	175,000	522,114	18,533,489
City Streets	186,312	-	-	-	654,000	388,543	-	-	10,000	17,170	1,256,025
Parks and Recreation	1,091,256	-	-	-	-	206,333	-	185,500	3,000	68,618	1,554,707
Library	1,018,062	-	-	-	17,000	26,800	32,500	19,300	-	37,813	1,151,475
<b>TOTAL</b>	<b>\$ 6,774,000</b>	<b>\$ 4,950,000</b>	<b>\$ 4,397,500</b>	<b>\$ 888,000</b>	<b>\$ 1,688,074</b>	<b>\$ 2,269,907</b>	<b>\$ 321,000</b>	<b>\$ 373,500</b>	<b>\$ 188,000</b>	<b>\$ 645,715</b>	<b>\$ 22,495,696</b>

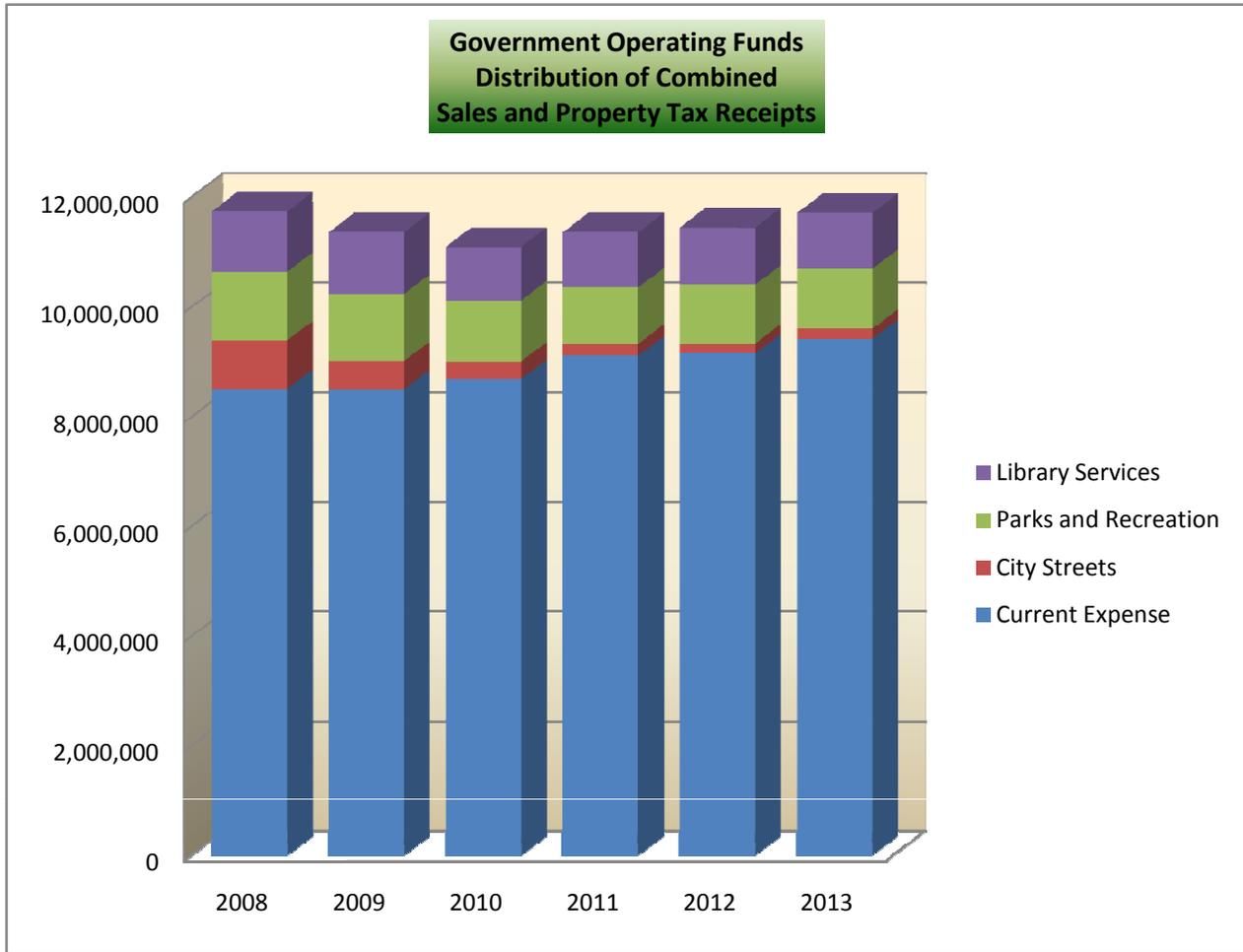




**What does a Mount Vernon property owner pay in property tax?**

**Example using 2012 levy rates:**

Assessed value of home:	<u>\$200,000</u>	<u>\$400,000</u>
Total property tax bill	\$2,826	\$5,652
Amount paid to City (21%)	\$580	\$1,160

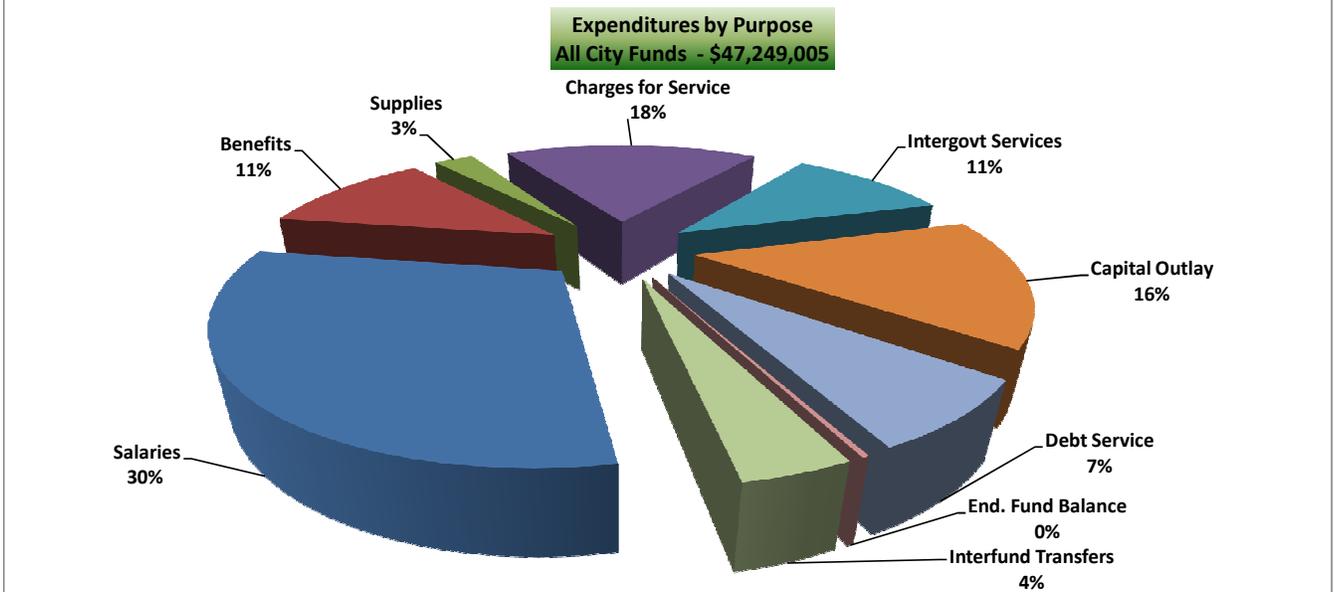


Combined Sales and Property Tax Revenue						
Government Function	Actual 2008	Actual 2009	Actual 2010	Actual 2011	Estimate 2012	Projection 2013
Current Expense	8,518,136	8,512,783	8,698,430	9,123,506	9,166,705	9,428,370
City Streets	883,630	514,714	319,067	214,645	179,575	186,312
Parks and Recreation	1,249,270	1,224,015	1,113,396	1,030,152	1,074,185	1,091,256
Library Services	1,096,920	1,123,583	975,621	1,006,215	1,041,535	1,018,062
<b>Totals</b>	<b>11,747,956</b>	<b>11,375,095</b>	<b>11,106,514</b>	<b>11,374,518</b>	<b>11,462,000</b>	<b>11,724,000</b>
<b>Annual Growth Rate</b>	<b>-2.2%</b>	<b>-3.2%</b>	<b>-2.4%</b>	<b>2.4%</b>	<b>0.8%</b>	<b>2.3%</b>
<b>5-year Growth Rate</b>						<b>-0.2%</b>

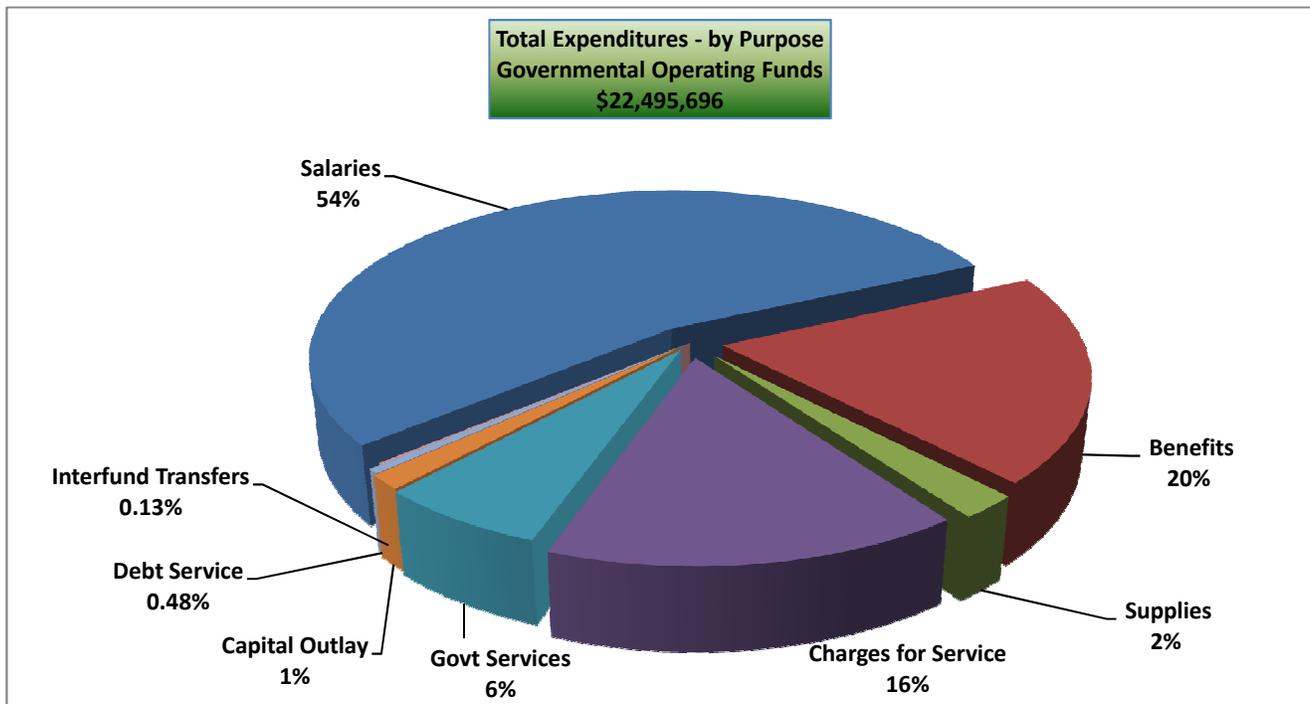
Notes:

1. Only growth in property tax revenue, 2005 through 2012 came from new construction, except for annexations.
2. City did not take the lawfully allowed 1% increase in property tax from 2005 through 2012 (8 years).
3. Property tax, 2013, City took \$120,000 increase, equal to 1.8%.
4. Sales tax declined 9% in '08, 10% in '09, 7% in '10, 0% in '11 and increased 3.7% in '12 (compared to prior years).
5. 2013 sales tax estimated at 1% growth compared to 2012 estimate, or \$50,000.
6. Sales tax: comparing 2007 to 2012, sales tax revenues have declined \$1.32 million or 21%.

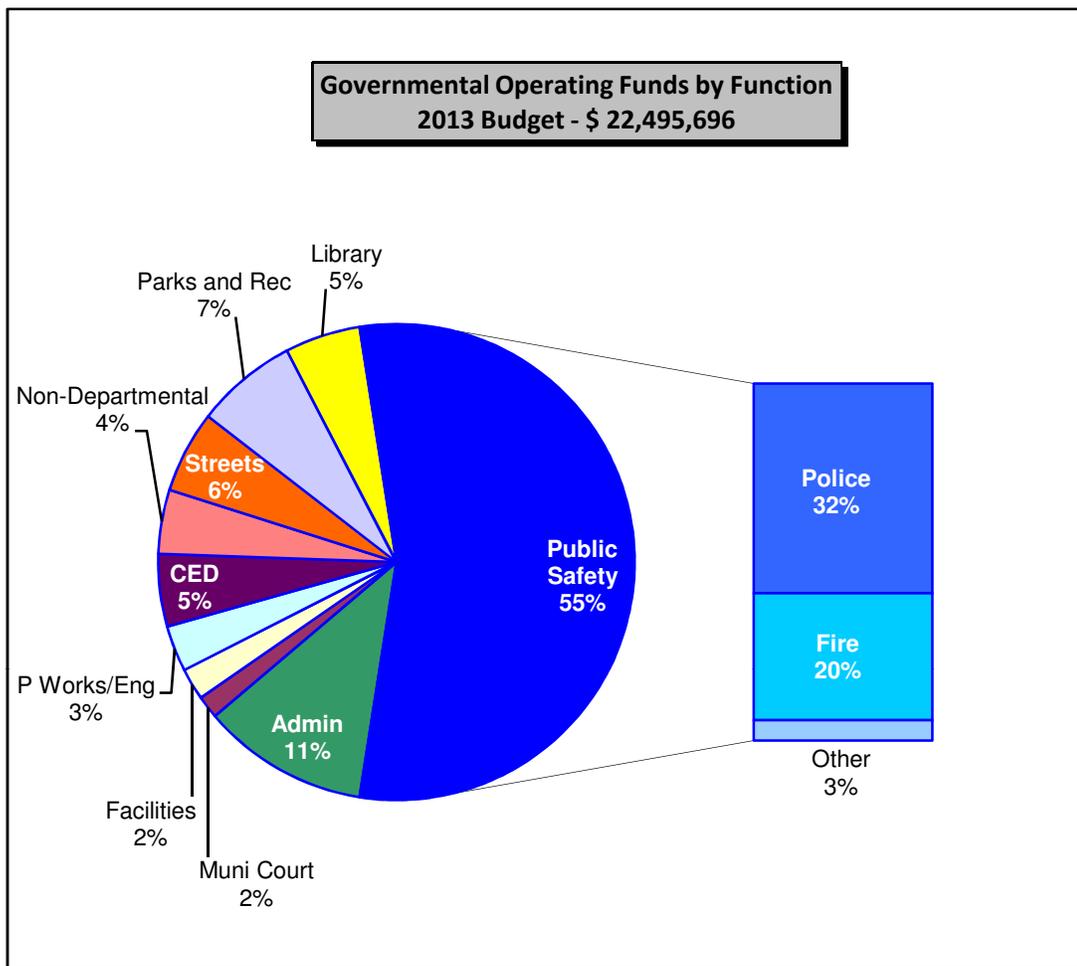
2013 Expenditures by Category - All City Funds										
Fund/Department	Salaries	Benefits	Supplies	Charges for Service	Intergovt Services	Capital Outlay	Debt Service	End. Fund Balance	Interfund Transfers	Total
City Council	50,400	4,271	6,000	49,117	68,931	-	-	-	-	178,719
Municipal Court	-	-	5,500	49,500	294,000	-	-	-	-	349,000
Mayor	249,120	75,101	2,000	13,050	-	500	-	-	-	339,771
Finance	480,677	149,722	7,000	61,584	-	500	-	-	-	699,483
City Attorney	273,972	96,048	14,200	30,300	-	200	-	-	-	414,720
Human Resources	114,479	238,218	975	28,455	-	-	-	-	20,000	402,127
General Facilities	81,180	44,563	22,100	430,796	-	37,000	-	-	-	615,639
Police	4,306,040	1,724,324	93,548	605,440	488,178	52,228	-	-	-	7,226,758
Fire	3,111,414	864,094	130,547	276,616	-	9,450	-	-	-	4,392,121
P. Works/Engineering	485,553	160,885	4,050	50,155	-	500	-	-	-	701,143
Comm Econ Development	685,688	253,402	8,600	162,416	-	700	-	-	-	1,110,806
TV 10	96,372	28,717	500	22,798	-	-	-	-	-	148,387
Information Services	284,416	106,932	1,000	81,828	-	65,736	-	-	-	539,912
Non-Departmental	-	-	500	696,535	567,368	-	107,500	-	-	1,371,903
<b>Total Current Expense</b>	<b>10,219,311</b>	<b>3,746,277</b>	<b>296,520</b>	<b>2,558,590</b>	<b>1,418,477</b>	<b>166,814</b>	<b>107,500</b>	-	<b>20,000</b>	<b>18,533,489</b>
City Street	444,508	161,487	120,700	503,830	25,000	500	-	-	-	1,256,025
Parks and Recreation	829,458	297,709	66,800	356,740	-	4,000	-	-	-	1,554,707
Library	706,214	217,015	17,000	59,746	-	141,500	-	-	10,000	1,151,475
Arterial Street	-	-	-	-	-	612,000	-	-	-	612,000
Paths and Trails	-	-	-	-	-	50,000	-	-	-	50,000
Tourism Promotion	-	-	-	223,800	-	60,000	-	-	80,000	363,800
Little Mtn Improvement	-	-	-	10,000	-	32,000	-	-	-	42,000
Crime Prevention	-	-	5,900	400	-	-	-	-	-	6,300
Government Access	-	-	5,000	652	-	40,000	-	-	10,000	55,652
Criminal Justice Assistance	-	-	-	-	-	-	-	-	153,000	153,000
Parks Capital Improvements	-	-	-	60,000	-	185,000	-	-	10,000	255,000
Fiber Optics	-	-	-	-	-	40,000	-	-	-	40,000
Critical Areas Enhancement	-	-	5,000	15,000	-	65,000	-	-	-	85,000
Lincoln Commercial Bldg	-	-	-	15,000	9,300	60,000	-	-	15,000	99,300
2009 UTGO Bond Fund	-	-	-	-	-	-	479,680	-	-	479,680
2009 LTGO Bond Fund	-	-	-	-	-	-	113,875	-	-	113,875
REET I - Cap Improvements	-	-	-	30,000	-	-	120,175	-	188,875	339,050
Park Impact Fees	-	-	-	-	-	150,000	-	-	-	150,000
Fire Impact Fees	-	-	-	-	-	46,385	-	-	-	46,385
Transportation Impact Fees	-	-	-	-	-	-	-	10,000	-	10,000
REET II - Streets	-	-	-	-	-	350,000	-	-	10,000	360,000
Wastewater Utility	1,071,183	395,398	259,800	2,231,291	945,417	48,700	2,415,213	4,022	1,000,000	8,371,024
Solid Waste Utility	753,012	323,125	19,550	1,584,765	1,901,670	135,150	-	106,890	-	4,824,162
Surfacewater Utility	107,649	32,807	20,600	620,041	604,708	306,500	184,888	-	-	1,877,193
Wastewater Connection Fees	-	-	-	9,000	-	1,025,000	-	-	315,000	1,349,000
Sewer Capital Reserve	-	-	-	200,000	-	2,586,000	-	-	-	2,786,000
Equipment Rental	189,872	79,742	458,882	97,505	116,268	1,192,119	-	-	-	2,134,388
LEOFF 1 LT Healthcare Res	-	40,000	-	-	-	-	-	-	-	40,000
Firemen's Pension	-	102,500	-	8,000	-	-	-	-	-	110,500
<b>TOTAL</b>	<b>14,321,207</b>	<b>5,396,060</b>	<b>1,275,752</b>	<b>8,584,360</b>	<b>5,020,840</b>	<b>7,296,668</b>	<b>3,421,331</b>	<b>120,912</b>	<b>1,811,875</b>	<b>47,249,005</b>



2013 Expenditures - Governmental Operating Funds Only									
Fund/Department	Salaries	Benefits	Supplies	Charges for Service	Govt Services	Capital Outlay	Debt Service	Interfund Transfers	Total
City Council	50,400	4,271	6,000	49,117	68,931	-	-	-	178,719
Municipal Court	-	-	5,500	49,500	294,000	-	-	-	349,000
Mayor	249,120	75,101	2,000	13,050	-	500	-	-	339,771
Finance	480,677	149,722	7,000	61,584	-	500	-	-	699,483
City Attorney	273,972	96,048	14,200	30,300	-	200	-	-	414,720
Human Resources	114,479	238,218	975	28,455	-	-	-	20,000	402,127
General Facilities	81,180	44,563	22,100	430,796	-	37,000	-	-	615,639
Police	4,306,040	1,724,324	93,548	605,440	488,178	52,228	-	-	7,269,758
Fire	3,111,414	864,094	130,547	276,616	-	9,450	-	-	4,392,121
P. Works/Engineering	485,553	160,885	4,050	50,155	-	500	-	-	701,143
Comm Econ Development	685,688	253,402	8,600	162,416	-	700	-	-	1,110,806
TV 10	96,372	28,717	500	22,798	-	-	-	-	148,387
Information Services	284,416	106,932	1,000	81,828	-	65,736	-	-	539,912
Non-Departmental	-	-	500	696,535	567,368	-	107,500	-	1,371,903
<b>Total Current Expense</b>	<b>10,219,311</b>	<b>3,746,277</b>	<b>296,520</b>	<b>2,558,590</b>	<b>1,418,477</b>	<b>166,814</b>	<b>107,500</b>	<b>20,000</b>	<b>18,533,489</b>
City Street	444,508	161,487	120,700	503,830	25,000	500	-	-	1,256,025
Parks and Recreation	829,458	297,709	66,800	356,740	-	4,000	-	-	1,554,707
Library	706,214	217,015	17,000	59,746	-	141,500	-	10,000	1,151,475
<b>Total</b>	<b>12,199,491</b>	<b>4,422,488</b>	<b>501,020</b>	<b>3,478,906</b>	<b>1,443,477</b>	<b>312,814</b>	<b>107,500</b>	<b>30,000</b>	<b>22,495,696</b>



Expenditures by Function



**Summary of Public Safety Budget:**

	<b>2013</b>	<b>%</b>
Police Department	7,269,758	32.3%
Fire Department	4,392,121	19.5%
Other Public Safety:		
Police/Fire LEOFF 1 retirees	160,128	
LEOFF 1 retirees LT care reserve	20,000	
Police general facilities	88,900	
Fire general facilities	39,000	
Skagit Co. Dept of Emergency Mgmt	68,902	
Skagit 911 (dispatch)	174,867	
Other police & fire costs	152,000	
	703,797	3.1%
<b>Total Public Safety Budget</b>	<b>12,365,676</b>	<b>55.0%</b>

Employee History											
Department	2013		2012		2011	2010	2009	2008	2007	2006	
	Full-time	Part-time	Full-time	Part-time	FTE	FTE	FTE	FTE	FTE	FTE	
	Adopted	Adopted	Actual	Actual	Actual	Actual	Actual	Actual	Actual	Actual	
<b>Current Expense</b>											
Mayor	3	0	3	0	3	3	3	3	3	3	
Municipal Court	0	0	0	0	0	3	4	4	4	4	
Finance	7	2	7	1	7	7	7	7	7	7	
City Attorney	4	0	3	0	3	3	3	3	3	3	
Human Resources	1	1	1	1	1	1	1	1	1	1	
General Facilities Maintenance	2	0	2	0	2	2	2	2	2	2	
Police	56	0	56	0	56	58	58	58	57	57	
Fire	37	0	37	0	37	38	38	39	38	38	
Public Works/Engineering	6.25	0	6.25	0	6.5	6.5	7.5	9.5	10.5	11	
Commun. Econ. Development	10	1	10	1	10	11.5	12	15	14	14	
TV-10	1	2	1	2	1	1	1	1	1	1	
Information Services	4	0	4	0	3	3	3	3	3	3	
<b>Total Current Expense</b>	<b>131.25</b>	<b>6</b>	<b>130.25</b>	<b>5</b>	<b>129.5</b>	<b>137</b>	<b>139.5</b>	<b>145.5</b>	<b>143.5</b>	<b>144</b>	
City Street	8	1	8	1	8	8	9	10	10	10	
Parks/Recreation	11	17	12	16	12	12	12	13	12	12	
Library	10	13	9	16	9	9	10	11	11	11	
Wastewater Utility	15	3	15	2	15	15	15	14	14	14	
Solid Waste Utility	13	3	13	3	13	13	13	13	13	13	
Surfacewater Utility	0.75	2	0.75	1	0.5	0.5	0.5	0.5	0.5	0	
Equipment Rental	3	0	3	0	3	3	3	3	3	3	
<b>Total-All Funds</b>	<b>192</b>	<b>45</b>	<b>191</b>	<b>44</b>	<b>190</b>	<b>197.5</b>	<b>202</b>	<b>210</b>	<b>207</b>	<b>207</b>	

